



2021

ANNUAL REPORT

# 1-70

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LM International is an aid organisation that is committed to sustainable poverty reduction from a human rights perspective. Our focus areas are social and economic inclusion, training and education, health, and WASH (water, sanitation and hygiene). The organisation was founded in 1958 and currently employs almost 300 employees around the world. Our primary target groups are marginalised groups in society and vulnerable women and children. Our work is focused on Africa, Latin America, the MENA region and Europe, and directed from our head office in Stockholm. Our aid operations are financed by funds raised from the public in Sweden and by institutional grants.

COVER: NIGER  
 PHOTO: TORLEIF SVENSSON



Läkarmissionen's operational activities outside Sweden are conducted under the name LM International. The abbreviation LM stands for Läkarmissionen, which is the legal name for the organisation in a global context.

# 2021

## ANNUAL REPORT

The countries named on the map indicate where LM International was active during 2021.



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# Transformation starts with commitment and loyalty

**T**he whole of LM International's organisation is underpinned by commitment and loyalty at all levels, and it has been gratifying to observe an increase in commitment during the past year.

Of course, commitment is important, usually absolutely vital, in times of war, crisis and disaster. But it is equally important in development work, for which loyalty over time is essential. LM International is proud of the trust confided in us to act as a channel for conveying commitment, both during emergency humanitarian interventions and in long-term change work.

Our overall commitment involves various methods of empowering individuals to a dignified life and to better opportunities to influence important decisions in their own lives. Combating poverty is at the core, and great emphasis is placed on ensuring that change is sustainable and resilient. Above all, LM International focuses on aid efforts in our thematic areas – health, training and education, and water. The synergies between our target areas are essential. Access to clean water through drilled wells changes local communities fundamentally. Better sanitation and clean water not only has an immediate impact on health, it also affects power relationships and the position of girls in society. Easy access to water frees up time for training and education that is often lacking, especially for women and girls, which directly ensures greater equality. Easy access to water also enables crops to be cultivated, both for personal use and to sell on the market. In addition, the ability to plant trees around the well, often in arid desert areas, creates a microclimate that provides a more sustainable world at a local level.

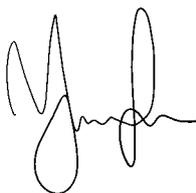
The basis of all of LM International's work is our committed and loyal donors. The regular donations from a large group of people all over the country are the cornerstone of our aid operations. This is a trust we are grateful for and that we are keen to nurture and manage in the best way. In addition, through the growing proportion of institutional grants, funds from our donors can be multiplied when donors are allowed to make personal contributions to specific development projects, which can then have a greater impact. The

interplay between donations from private donors and institutional grants puts LM International in a unique position that we should maintain.

No organisation can succeed without commitment and loyal effort, and this is probably even more essential in the types of operation that LM International conducts, often in both challenging and risky areas. Having our own staff in countries such as Sudan, South Sudan and Uganda may be risky, but it is also a unique opportunity to exert influence. Our employees have both the strong conviction and the desire to transform the life circumstances of people in these areas through well-targeted aid. Through our own staff at regional and country offices, LM International can remain close at hand, and can lead, follow and support aid initiatives in an appropriate way, regardless of whether the projects are conducted by our own staff or through local partners.

We admire the endurance and the strong commitment that our local partners have shown during the past year. As a result of our multiannual support to local organisations, we can all look forward to very concrete changes in local structures and the transformation of individual life circumstances. We are also delighted with fine examples of this with our partners in Central America, Ethiopia and Romania.

We would like to extend our deep gratitude to all our committed and loyal donors, employees and partners for a fruitful collaboration and for the results achieved. With your continued commitment, we can jointly ensure that more people enjoy a dignified life in a sustainable world.



**Josephine Sundqvist**  
Secretary-General



**Bo Guldstrand**  
Chairman



PHOTO: ANNA LEDIN WIRÉN

Bo Guldstrand and Josephine Sundqvist are delighted with the increased commitment in the past year.

# 21

During 2021, 230,000 people have gained access to clean water thanks to LM International, of which more than 74,000 were women and 130,000 children.

## SAFE CHILDBIRTH AT PANZI HOSPITAL

3,050 safe deliveries were performed at Panzi Hospital during 2021. The hospital was also involved in supporting more than 2,000 people with efforts aimed at raising awareness of sexual and reproductive health and rights, of which more than 1,900 were women and girls.

**“My strategy is to respond to hate with more love, to show that evil will never prevail.”**

**Doctor Denis Mukwege,**  
Chief Physician at  
Panzi Hospital



FOTO: HÅKAN FLANK

# Our mission

**IN HUMANITARIAN CRISIS AND DISASTER SITUATIONS,** our immediate focus is on saving lives. In the long term, we support initiatives aimed at empowering the ability of individuals to improve their own lives.

## OUR VISION

### Dignified life – sustainable world

- By dignified life, we mean that all human beings are unique and of equal value, and that every human being is entitled to live an empowered life and influence key decisions in their own life.
- By sustainable world, we mean a world that

is socially, economically and environmentally sustainable, i.e. that development meets current needs without compromising living conditions for future generations. Priority must be given to the basic needs of affected people around the world.

## OUR MISSION

### To save lives and empower people

We apply a holistic approach in which we not only save lives but also enable individuals to achieve their full potential. We endeavour to strengthen the resilience of people and societies during crisis and disaster situations.

## RIGHTS-HOLDERS

- Women and children are often included in the most vulnerable groups in many of the contexts in which LM International operates. For this reason, they are prioritised in our development work.
- In humanitarian interventions the most vulnerable individuals are our priority rights-holders.



PHOTO: HÅKAN FLANK

# Organisational structure

**A CLEAR AND FLEXIBLE ORGANISATIONAL STRUCTURE** is of the utmost importance if our organisation is to achieve its established operational goals. The key to success lies in an efficient organisation in which every unit understands its specific role and responsibilities.

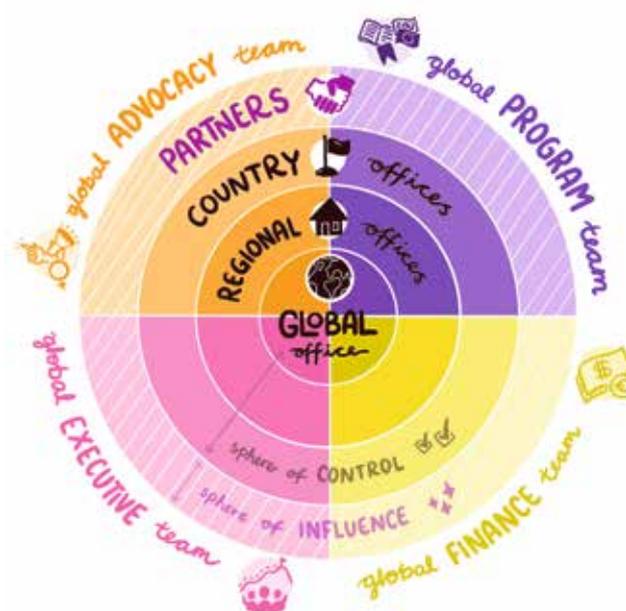
**L**M International's strength lies in our long-term relationships with local partners, and our proximity to field operations and target groups. We operate in about 25 countries with a focus on Africa, Latin America, Europe and the MENA region.

Through our established partnerships with local partner organisations, we contribute to strengthening civil society and achieving long-term sustainable development. Thanks to these partnerships, we can maintain relationships outside our own context that contribute to a better understanding of other contexts and increase our thematic knowledge. At the same time, part of our mission is to work with underprivileged population groups in areas that other international aid organisations have difficulty reaching, which is why we operate in several countries that are currently referred to as "fragile states". These are states that are characterised by political instability and armed conflict, and where civil society organisations are wholly or largely absent. In areas such as these, it is an advantage to have our own staff on site, and we are able to reach target groups in several fragile states via our country offices.

Our country offices also play an essential role in building capacity at our local partners and facilitating collaborations and major change processes.

Our partners and country offices are an important part of maintaining a local presence. In turn, they are supported by our regional offices, which are responsible for providing project follow-up, expertise and support for projects and local field operations, as well as participating in the preparation and follow-up of the organisation's strategy. Part of the regional offices' responsibility also includes fundraising for field operations in each region.

The work of the head office in Sweden is designed to support field operations in regard to quality control, programme and method development, skills development, establishment of guidelines, HR and IT, as well as financial contributions raised from both private and



institutional donors. It is led by the Secretary General, who via the management group co-ordinates operations with regional managers and department heads.

The Board of Directors governs the organisation's strategic direction and is the foundation's highest decision-making body. According to LM International's statutes, certain tasks are delegated to an Advisory Board with the aim of enhancing transparency. The main task of the Advisory Board is to elect the Board of Directors, the auditor, the Nomination Committee and the members of the Advisory Board at LM International's annual meeting.

## NETWORKING

LM International is a member of several important networks such as Concord Sweden and Concord Europe, the VOICE network, the Swedish Mission Council (SMC), EU-CORD, and the Core Humanitarian Standard Alliance (CHS). These networks, combined with our local presence, guarantee a higher level of flexibility at both national and international level and provide a platform for effective co-operation and funding.

# Localisation in practice

**IT IS THE RESPONSIBILITY OF OUR REGIONAL OFFICES** to follow up and provide support to our local partners and country offices in their own regions. The work in each region can vary, but what is certain is that LM International operates in numerous very unstable states where peace is fragile and civil society is under extreme pressure. The need for humanitarian aid, advocacy and building resilient communities is considerable in many areas and forms part of our regional offices' responsibilities.

**T**wo of our regional directors, Maria Bard for the ECSA region (East, Central and Southern Africa) and Waldemar Braun for the MENA region (Middle East and North Africa), express their own views on the mission.

**Waldi, you have many years of commitment and experience in the MENA region, where there are numerous challenges in a context of pressing humanitarian needs. What motivates you in your work?**

"I grew up in Kyrgyzstan, an environment characterised by poverty and recurring conflict. This led to my desire to see oppressed communities experience genuine transformation. I'm motivated by the question 'What legacy do I want to leave to this world?'"

**Currently, there's a lot of discussion about Triple Nexus, an intersection between development aid, humanitarian aid and peace. How do you see LM International and our partners contributing to peace-building in today's societies?**

"Peace and social cohesion have always been an essential part of all our programmes. Generally speaking, we've done well in terms of taking conflict sensitivity into account, but there's always more we could do. It's important that we stay grounded and learn from our experiences with the local communities."

**Which actors and stakeholders would you like to collaborate with regarding solutions and aid during humanitarian crises?**

"We need to collaborate strategically with, the private sector, civil society and faith-based groups, while remembering the importance of individual commitment in grassroots movements."



**Maria, what motivated you to accept the position of Regional Director?**

"For my entire career, I've worked in, with, or in connection to East, Central and Southern Africa. There's a huge capacity and expertise in the region, and I'm very much looking forward to being part of that."

**In many countries we're seeing negative trends and shrinking space for civil society. What are your thoughts on this?**

"As part of our global civil society, LM International needs to counteract shrinking civic spaces. One way to do this is to collaborate in our advocacy efforts, both by amplifying each other's voices and by ensuring that platforms are available for partners and individuals to speak from."

**How can we expand our local development aid?**

"I think we all need to understand what localisation and genuine partnership means. We need to ensure that every stakeholder is involved in every stage of analysis and implementation. We need to listen more, dare to step back and not be so quick to take the lead ourselves, but instead question our own agenda and aims."

**"As part of our global civil society, LM International needs to counteract shrinking civic spaces."**

MARIA BARD

**COUNTRY DIRECTORS**

**Gloria Mafole, Tanzania**

Gloria is a lawyer and human rights activist specialising in gender issues and access to justice for the poor. She has many years of experience working with religious institutions as a policy analyst, most recently with the Christian Council of Tanzania, where she worked with co-existence and peaceful dialogue between tribes and religions. She took up her position at LM International in November 2021.



**Christopher Exley, Djibouti**

Christopher, originally from the USA, joined the country office in 2017. He has a background as a business consultant specialising in helping teams and employees in small businesses and non-profits to build up their organisations. He has also worked as a software developer for small community hospitals in rural USA, as well as in Kenya for 20 years.



**Illiassou Gambo, Niger**

Illiassou was born in Niger but graduated in hydrogeology in Guinea Conakry. He joined LM International as a geologist in 2014, then became a project manager between 2016-2019, before being appointed Deputy Country Director in 2020 and Country Director in 2021.



**Ketema Kinfe, Ethiopia**

Ketema has a master's degree in leadership and a master's degree in transformational change. He established the Ethiopian operation and worked as Deputy Country Director until the end of 2008. He has served as Country Director for Ethiopia since 2009.



**Kadessou Djarmatna, Chad**

Kadessou is a hydrogeological engineer who has completed the WASH humanitarian project management training at Bioforce in Lyon, France. He has also participated in internal UNHCR training programmes in management and field co-ordination. After more than 13 years of WASH experience with various NGOs and UN organisations in countries such as Burkina Faso, Haiti, Congo, and most recently Cameroon, he returned to his native Chad to start at LM International in early January 2021.



**Juliet Namukasa, Uganda**

Juliet holds a degree in economics and is a certified chartered management accountant. She joined the organisation in 2002 as Accountant for the country programme. In 2004 she became responsible for overseeing all drilling contracts and was appointed Country Director in 2009.



**Chandiga Godfrey Moggas, South Sudan**

Moggas was born and brought up in Uganda by South Sudanese parents. He was first employed at the country office in Uganda as Programme Support Manager, after which he moved to his parents' home country to take up the Country Director role in 2017. Moggas holds a bachelor's degree in development studies and a diploma in science laboratory techniques.



**Elmi Abdiaziz, Somalia**

Elmi began his career in development aid in LM International's Innovation Department. In 2021 he was appointed to lead the work in Somalia with a focus on inclusive education and social and economic inclusion. He is originally from Somalia but has lived in Sweden since 1989. He is a qualified preschool teacher with a master's degree in special education.



**Denis Semakula, Sudan**

Denis has been working in the Sudanese team since 2015, first as Finance Manager and then as Deputy Country Director. He took up his current role in late 2021. Denis is a Ugandan citizen but has worked abroad with various NGOs such as World Vision, which supports different East African countries.





ILLUSTRATION: KRISTINE WIDLERT

The goal is a dignified life in a sustainable world. There are different ways to get there.

# Our Theory of Change

LM International’s vision and end goal are captured in our Theory of Change (ToC), which leads to better planning and shows how activities connect to the way change actually takes place. It clarifies and outlines the causal linkages between the input and the result. It is a methodology for planning, participation, adaptive management, and evaluation that defines long-term goals and then links back to identify the necessary prerequisites to achieve those goals.

The changes LM International contributes to the organisation’s vision of a “Dignified life – Sustainable world” for all. In all our work, we aim to apply a human rights perspective, from the design and implementation of our interventions and our partnerships with grass-root and civil society organisations, to our dialogue with duty bearers. LM International’s human rights-based approach involves ensuring that the targeted rights-holders/affected population are capable of and empowered to claim their rights, to hold duty-bearers

accountable, and to address the root causes of inequality, exclusion and poverty.

Although we are well aware that we cannot achieve our vision on our own, it should still be the basis of our interventions. The image represents a timeline with the aid (our input) at the bottom, moving upwards towards the end goal to achieve the vision. The input, for which we are fully accountable, is the means to the end. The expected output and short and long-term outcomes are the “missing middle” that results in the impact and explains our assumed theory. For each programme sector, or thematic area, we aim to have clear measurable indicators that are consistent with international standards.

All of LM International’s aid efforts are planned, implemented and evaluated on the basis of three key factors: environment and climate, gender equality, and conflict sensitivity and protection.

# OUR VISION – “DIGNIFIED LIFE – SUSTAINABLE WORLD”

 <p><b>No Poverty</b> (SDG 1.2, 1.5)</p>	 <p><b>Good Health and Well-being</b> (SDG 3.1, 3.5, 3.8)</p>	 <p><b>Quality Education</b> (SDG 4.5, 4.6)</p>	 <p><b>Clean Water and Sanitation</b> (SDG 6.1, 6.2, 6.b)</p>	<p><b>EFFECT</b></p>
<p>Women, men and young people living in vulnerability and difficult humanitarian conditions create stable and sustainable incomes.</p>	<p>Women, men and young people living in vulnerability and difficult humanitarian conditions are healthy and well.</p>	<p>Girls and boys living in vulnerability and difficult humanitarian conditions make good progress in their schooling.</p>	<p>Women, men and young people living in vulnerability and difficult humanitarian conditions drink and use clean water from locally managed water facilities.</p>	<p><b>OUTCOME</b> (long-term perspective)</p>
<p>Women, men and young people in marginalised situations participate actively in local decision-making.</p>	<p>Women and young girls living in vulnerability and difficult humanitarian conditions make informed decisions about their SRHR, and they and their newborns receive care before, during and after delivery.</p>	<p>Women, men and young people living in vulnerability and difficult humanitarian conditions use their numeracy and literacy skills.</p>	<p>Women, men and young people living in vulnerability and difficult humanitarian conditions develop adequate hygiene and sanitation routines.</p>	<p><b>OUTCOME</b> (long-term perspective)</p>
<p>Rights-holders/affected population groups: a) know how to run a productive and sustainable income-generating business; b) are organised into savings and credit groups, and save, borrow and invest funds in their income-generating business; c) apply new technical and professional skills; d) gain more efficient access to local markets.</p>	<p>Rights-holders/affected population groups: a) are aware of and mobilise for their right to health, food and shelter; b) have access to sufficient food and nutrition to meet their needs and wishes; c) live in adequate and safe accommodation; d) local health care facilities offer quality care to the local community.</p>	<p>Rights-holders/affected population groups: and their families a) are aware of and mobilise for equal education, b) receive support and follow-up throughout their schooling; c) local schools and educational institutions provide equal education of good quality.</p>	<p>Rights-holders/affected population groups: a) are aware of and mobilise to ensure sustainable water reservoirs; b) manage and maintain local water reservoirs; c) water resources and local environmental risks are assessed; d) boreholes and other water management systems are constructed or renovated.</p>	<p><b>CHANGES</b> (short-term perspective)</p>
<p>Rights-holders/affected population groups: a) mobilise and use community platforms to participate in local decision-making; b) advocate for human rights and utilise available social networks and systems; c) local grassroots organisations and civil society mobilise and advocate for social inclusion.</p>	<p>Rights-holders/affected population groups: a) are aware of and mobilise for maternal health and SRHR, and against gender-based violence; b) have access to specialised maternal health care as well as for issues related to SRHR and gender-related violence; c) safe delivery and postpartum care is performed by knowledgeable staff.</p>	<p>Rights-holders/affected population groups: a) are aware of and mobilise for fair education, and numeracy and literacy skills for everyone, b) receive support and follow-up throughout their education; c) local educational institutions provide fair education in numeracy and literacy of good quality.</p>	<p>Rights-holders/affected population groups: a) are aware of and mobilise for adequate hygiene and sanitation facilities and methods; b) manage and maintain hygiene and sanitation facilities; c) have adequate knowledge of hygiene and sanitation; d) hygiene and sanitation facilities are designed or renovated by the local communities themselves.</p>	<p><b>CHANGES</b> (short-term perspective)</p>
<ul style="list-style-type: none"> <li>• Community mobilisation and establishment of savings and credit groups.</li> <li>• Training in entrepreneurship.</li> <li>• Vocational preparation courses and apprenticeship programmes.</li> <li>• Local product processing and access to markets.</li> </ul>	<ul style="list-style-type: none"> <li>• Information campaigns and community mobilisation.</li> <li>• Support for local health facilities.</li> <li>• Training to ensure better food supply and food distribution in emergency situations.</li> <li>• Support for safe living.</li> <li>• Partnership with, and strengthening of, local civil society.</li> </ul>	<ul style="list-style-type: none"> <li>• Information campaigns and community mobilisation.</li> <li>• Training of teachers and residents in the local community.</li> <li>• Support for local schools and educational facilities.</li> <li>• Partnership with, and strengthening of, local civil society.</li> </ul>	<ul style="list-style-type: none"> <li>• Information campaigns and community mobilisation.</li> <li>• Construction and repair of new and existing water reservoirs.</li> <li>• Training and establishment of water management committees.</li> <li>• Partnership with, and strengthening of, local civil society.</li> </ul>	<p><b>INITIATIVES</b></p>
<ul style="list-style-type: none"> <li>• Information campaigns and community mobilisation.</li> <li>• Education in human rights and social inclusion.</li> <li>• Capacity building of and co-operation with local civil society.</li> </ul>	<ul style="list-style-type: none"> <li>• Information campaigns and community mobilisation.</li> <li>• Education in and prevention of SRHR-related issues and gender-based violence.</li> <li>• Support for local health care, screening and medical campaigns.</li> <li>• Partnership with, and strengthening of, local civil society.</li> </ul>	<ul style="list-style-type: none"> <li>• Information campaigns and community mobilisation.</li> <li>• Education in numeracy and literacy.</li> <li>• Support for local educational institutions.</li> <li>• Partnership with, and strengthening of, local civil society.</li> </ul>	<ul style="list-style-type: none"> <li>• Information campaigns and community mobilisation.</li> <li>• Construction and repair of hygiene and sanitation facilities.</li> <li>• Education in hygiene and sanitation.</li> <li>• Establishment of facility management committees.</li> <li>• Partnership with, and strengthening of, local civil society.</li> </ul>	<p><b>INITIATIVES</b></p>

ILLUSTRATION: BEEGLETON

# Focus set on the 2030 Agenda

## THEMATIC AREAS AND APPROACHES to the Sustainable Development Goals, the 2030 Agenda.

All our development aid, including all our projects and programmes around the world, is adapted and linked to the 2030 Agenda and the 17 goals for sustainable development. Jointly with countries in the south and north, companies, and international and local non-profit organisations, we contribute to achieving these 17 goals using the indicators that the world has collectively agreed upon.

LM International's position is that we must work together to break down the barriers that exist between different stakeholders in order to achieve a major societal transformation. As UN Secretary-General António Guterres expressed it, "The well-being of people around the world, the health of our planet, and the survival of future generations depend on our willingness to come together around a commitment to collective problem-solving and action. We don't have a moment to lose". With only eight years remaining until 2030, and with Covid-19 driving the world further off track, Guterres emphasised that the world has to get "back on track" in order to achieve the SDGs.

At the same time, every stakeholder must understand and define their role and their own contribution to achieving the goals. No organisation can do everything, and boundaries are necessary for better quality and focus. LM International's focus is framed according to our own unique expertise in the specific thematic areas of Social Inclusion (SDG 1), Health (SDG 3), Training & Education (SDG 4), and Water & Sanitation (SDG 6). The contents of all our thematic areas are primarily related to the above global SDGs, although they also include elements of other SDGs.



### Social and economic inclusion for the vulnerable

LM International combats poverty by strengthening sustainable social and economic safety nets. We support people living in extreme poverty, especially disadvantaged children and young people,

female survivors of violence and abuse, people living under occupation, with HIV or functional impairment, young people unable to attend school, minorities and indigenous peoples, refugees and IDPs, and children and families at risk. We train people in entrepreneurship in order to enable self-sufficiency. Our courses focus on productive, ecological and climate-friendly methods. We also work to increase human resilience by applying disaster risk management in our work.



### Sustainable health

LM International works to strengthen health and medical care systems and SRHR, including preventive health care, for example child and maternal healthcare. We are also committed

to helping female victims of gender-based violence. This is done using a range of preventive measures, care and support for vulnerable individuals. In particularly vulnerable areas, we can also provide support for the day-to-day operation of healthcare facilities.



### Claiming rights through education and literacy

Illiteracy is a serious barrier to an individual achieving their potential and holding duty-bearers accountable. LM International is committed to enabling individuals to exercise their rights and make their voices heard through various forms of education and training specifically tailored to the people we work for. We are also a leading player when it comes to educating individuals that live with functional variations.



### Clean water and sanitation

LM International applies the integrated water resources management (IWRM) model, which takes into account everyone's right (especially marginalised and impoverished groups) to an adequate amount of water of sufficient quality, for as many people as possible without dama-



All of LM International's projects are linked to the global goals.

ging the ecosystem. The work includes well drilling, renovation of existing boreholes, pump installation and repair, training local residents in basic health and hygiene as well as maintenance of pumps and other installations. In all our undertakings, we endeavour to combat poverty in all its dimensions. As the UN Secretary-General summed it up, "The ending of poverty in all its forms everywhere is not just the objective of SDG 1, but the primary objective of the the 2030 Agenda itself".

### **Sustainability and resilience**

LM International actively endeavours to work in harmony with the environment and surroundings so as to avoid negative impacts on the living conditions of current and future generations. All projects must contribute to environmentally sustainable development and support the sustainable use of ecosystems. Productive, ecological and environmentally friendly agriculture is of the utmost importance, and food production and small-scale entrepreneurship are prioritised.

### **Programme planning based on human rights**

LM International's conviction is underpinned by our belief in the equal value of all human beings and the fact that every individual's inherent value means that everyone has the same rights.

According to the human rights treaties and further interpretation of these treaties by the responsible bodies, all individuals are entitled to their human rights without any form of discrimination on the basis of ethnicity, gender, age, language, religion, political or other opinion, national or social origin, functional impairment, property, birth or other position. Promoting the rights of both women and men on a basis of equality is therefore an absolute requirement of international human rights law.

Gender equality and the empowerment of women are important aspects of LM International's vision, mission and global strategy, and gender mainstreaming is a natural element of our planning. When planning, it is important to take cultural contexts into account. Cultural or religious attitudes and beliefs frequently have a huge impact on the lives and choices of women and girls. For this reason, working from within a culture (for example by collaborating with faith-based organisations, religious leaders, cultural leaders, etc.) is essential for achieving gender equality and female empowerment. We also support capacity-building activities at all our local partners around the world that raise awareness of women's rights and provide women with the services that they need, especially in regard to sexual and reproductive health.

# Social auditing reduces corruption

**APPLYING A RIGHTS-BASED APPROACH INVOLVES**, among other things, empowering ordinary people to drive social change themselves. In 2016, LM International initiated a social auditing project in Honduras. Social auditing is a working model that enables local residents to develop a clear picture of their rights and investigate whether the state is fulfilling those rights. After successful results in Honduras, social auditing was initiated in Guatemala several years later.

“**T**here’s lots of corruption here in our country at every level, but now we know what to look for and they can’t fool us as easily as before,” says Candelaria, one of the women involved in the project.



Social auditing enables the identification of actual conditions and allows local citizens to press for concrete changes. It equips people with the tools to demand justice. The aim is to ensure that the state and its local authorities fulfil their responsibilities as regards citizens’ rights to development, health and education. The social auditing work will now move on to all of LM International’s partners in Central America.

The social auditing work is taking place in districts with widespread poverty and official neglect where the educational level is low. Even though Guatemalan citizens are legally entitled to public information, it can still be difficult to obtain. Sometimes it is due to ignorance on the part of the authorities that there are no structures in place that allow them to respond to questions from local people. However, it can also be because they do not want to be scrutinised and held to account.

“Thanks to this work, I’ve understood how I can get involved and make an impact to improve things in our village,” says Candelaria.

One concrete example is the new village road. Candelaria and the other locals who received training in social auditing were able to follow the process, access the work plan and budget, and see when something was not quite right, for example when the plan stated that a certain amount of gravel would be used but a different amount arrived, or when decision-makers had not signed important documents, and so on.

“We didn’t know that we had the right to check things like this before we started with social auditing. And we’ve discovered that we can demand accountability. The authorities listen to us and admit their mistakes.”



PHOTO: HANS-JÖRGEN RAMSTEDT

**Candelaria has learned how to counter corruption and improve life for her village.**



PHOTO: BO GULDSTRAND

Nicoletas father Nicolae chose to defy tradition, and Nicoleta is the first local Roma girl to start upper secondary school. She's now an important role model for the other girls.

# Education is the path to Roma inclusion

**LM INTERNATIONAL HAS A LONG-STANDING PARTNER** in Romania, Life and Light, a partnership that began in the late 1990s to help children in extreme vulnerability. Today, it is a prominent organisation that plays an essential role in Roma inclusion at both national and EU level.

**D**iscrimination against the Roma people is palpable in Romanian society. A large majority of Roma households report a lack of water, electricity and drainage. According to a new UNICEF report, Romania has the second highest proportion of teen mothers in the EU and Roma girls are overrepresented. In addition, maternal mortality is significantly higher amongst Roma women, and the Roma life span is 16 years shorter on average than other Romanians.



In Romania, the proportion of young people not participating in education is one of the highest in the EU, and considerably higher for girls and children from rural and Roma areas. Even though schooling in Romania is free, there are often additional expenses, for example for meals, school transport and materials, that make it difficult for at-risk families.

LM International has long been active in the Roma communities of Bughea de Jos and Bughea de Sus. One of our most important initiatives concerns the right to education. LM International is committed to providing school food, scholarships and financial support to enable the prerequisites for schooling. We have noticed that needs are increasing because the municipality has had to expand the number of classrooms to accommodate all the new pupils.

Working in close partnership and with a foothold in Roma society is important to LM International. Our aim is to create Roma inclusion with the right to education, health, water and sanitation in collaboration with the duty bearers.

2022 will be the first year ever that a Roma girl has graduated from tenth grade, and seven other girls will soon follow in her footsteps. Together they will make good role models for their younger sisters, cousins and neighbours.

# Equal rights to education for every child

**IT SHOULD GO WITHOUT SAYING THAT A CHILD** who cannot walk, see or hear should have the same right to attend school as other children. Children with mental impairments also have the right to an education. Sadly, in countries such as Sudan, Ethiopia and Somalia, 9 out of 10 children with functional impairments are not even enrolled in school.

One of LM International’s major aid efforts in education, “Inclusive Education”, is committed to ensuring that functionally impaired children also have the opportunity to attend school and develop.



In Hawassa, Ethiopia, we have lengthy experience of inclusive education and know that a lack of knowledge often leads to the stigmatisation of these children but that social attitudes can be changed.

“Before, I was ashamed of my daughter and kept her locked up at home because otherwise she got teased and beaten by the other children. Today, I’m happy and proud of my daughter, and people who once mocked us don’t do it anymore”, says Workenesh, the mother of a functionally impaired daughter in Hawassa.

With accessibility adaptations such as ramps and

accessible toilets, more children can attend regular school and people soon realise that any prejudices they harboured about these children are misguided.

“When a class gets its first functionally impaired student, there can be a few complaints, but after a while the criticism dies down”, states Dereje Kidane, the principal of one of the schools that accepts functionally impaired children in regular education.

Hawassa also runs centres for teaching and therapy for children who are unable to cope with a regular school. They are connected to the regular schools, which has been an important factor in changing people’s attitudes to children with functional variations.

For LM International, the key issues are every child’s equal right to an education and acknowledging every child’s unique background and ability. This is why we are now expanding the work to Somalia.



PHOTO: HÅKAN FLANK

There can be complaints when a class gets its first functionally impaired pupil, but usually the criticism quickly dies down.



PHOTO: HÅKAN FLANK



PHOTO: HÅKAN FLANK

The favelas are vulnerable areas with a lot of crime. Vocational training gives the young people confidence in the future and livelihood opportunities.

# Talent School helps young people find a profession

**ANYONE WHO GROWS UP IN A POOR AREA** in Rio de Janeiro starts their life in segregation. Many come into contact with drugs and crime at an early age, which is why LM International's educational project in the city is so appreciated. Talent School provides vocational training in a range of professions, from chef training to IT technician, which enables good future livelihood opportunities.

**L**uiz and Roberto are twins who started at Talent School in 2016. Their background is typical for the students at the school. Raised in a favela where one of their brothers had been in prison for drug offences, their mother wanted their lives to take a different direction. Talent School was the ideal opportunity. They received training in computer technology, and in the midst of the pandemic, Talent School received the news that both were to be permanently employed at a post distribution centre close their home. In addition to receiving an income, they were an example of how it is possible to create a different future, even if you grow up in a notorious favela.



students at the school have a background characterised by violence and a dysfunctional family life, hence it takes more than just a school education to enable a life change.

In addition to the various vocational courses, a course in "citizenship" is also provided, a kind of basic course in democracy that highlights the rights and responsibilities of the individual.

The school is well known to local authorities, and collaborates with the state in a programme for young apprentices and trainees that involves all large companies and factories hiring some of the school's trainees. It can be a good gateway to the labour market.

The school is highly appreciated. Every student is seen and treated according to their circumstances. A psychologist and an educator have also been attached to the educational programmes to help the young people on more levels than the purely professional. Many of the

Since the start of the covid-19 pandemic, Talent School has also been able to distribute food baskets to families it supports in the favelas. With the financial help of companies and the social services, more than 5,000 food baskets have been distributed to vulnerable families.



PHOTO: LM INTERNATIONAL

Testing, face masks and vaccinations became important tools for reducing covid mortality. ■

# Pioneering covid-19 force saves lives in Tanzania

**DURING 2021, THE PANDEMIC CONTINUED TO SPREAD** across the African continent. Tanzania was one of the countries that suffered a second wave of Covid-19. The challenges in Tanzania were considerable because the Ministry of Health would not take the virus seriously. Advocacy of alternative medicine and prayer was often more common than scientific methods, and religious texts were used to deny its existence.

**W**ithout the option of mass testing or a government vaccination plan, and without PPE for care professionals treating Covid-19 patients, the result was that community spread was high and many people died. It also became apparent that churches and mosques where large congregations were gathering for various ceremonies were increasing virus transmission.



ELCT had previously worked with religious leaders in the fields of palliative care as well as sexual and reproductive health. Because these leaders were highly respected and trusted within their own communities, they were of great importance in preventing Covid-19. Drawing on its previous experience, ELCT formed a working group comprising religious leaders and government officials in the healthcare sector, as well as various professional groups of health care providers. Jointly, the working group succeeded in bringing about change.

In May 2021, LM International launched a campaign with the health department of the Evangelical Lutheran Church in Tanzania (ELCT) to work with religious leaders in an effort to introduce safe practices and advocate for a change in life-threatening social, cultural and political ideas. This was not only a campaign to raise awareness, it also included help in assessing the situation and enabling access to care for people at ELCT's Lutheran hospitals in the Kilimanjaro, Arusha and Manyara regions.

After six months of effort, employees at ELCT's hospital were able to access PPE kits. Pandemic awareness had been raised via the media and the distribution of information materials. Methods and traditions that increased virus transmission had been suspended and/or discontinued. As a result of this intervention, the government recognised and rewarded ELCT for mobilising communities against Covid-19. When the vaccine finally arrived in Tanzania, the president also called on the working group to mobilise citizens to get vaccinated.

# Holistic care model expands in DR Congo

**KYESHERO HOSPITAL WAS FOUNDED IN 2005** to provide holistic medical care to survivors of sexual violence in northern Kivu in the Democratic Republic of Congo. The hospital is a sister hospital to the world-famous Panzi Hospital.

**P**anzi Hospital has become world-famous for its care of female victims of sexual violence, and chief physician Denis Mukwege received the Nobel Peace Prize in 2018 for his efforts on behalf of women in Congo. LM International has been involved since the start of Panzi Hospital but also works with survivors of sexual violence at Kyeshero Hospital in Goma.



Just like Panzi, Kyeshero Hospital provides high-quality, person-centred health and medical care and rehabilitation to women and girls that have been subjected to sexual violence. The goal is to provide care that makes the specific needs of each individual visible in order to enable the trauma to be treated and to regain a good quality of life. In addition to medical care such as bladder and vaginal fistula surgery or deliveries that require

special care (especially for underage girls), psycho-social support is also offered to treat the physical and mental trauma associated with sexual violence.

Once the women have received medical and psychological treatment, they can also seek legal aid from the legal aid clinic that operates at the hospital.

Socio-economic support is also a vital component of the treatment. As many female victims of sexual violence are stigmatised and rejected by their communities, financial skills are important in order for them to build a new life. The hospital also offers these girls and women accommodation in a special facility until their treatment is complete.

The aim of Kyeshero Hospital's holistic model is for survivors of sexual violence to regain their dignity and a functioning role in society.

## DJUMA LATIFA WAS RAPED FOR FIVE DAYS

Djuma Latifa is sitting curled up against the wall in a bed at Kyeshero Hospital. Her hair is in small tight braids gathered in a knot at the back of her neck. She is wearing a white T-shirt with a big red poppy on it. Her posture is straight and her eyes glazed. Djuma plays with her bare toes, lowers her gaze, lets the words form in her mind, and gathers the strength and courage to speak.

"It's hard to talk about what happened but I want the world to know." A light breeze makes the curtain next to the open door to the yard flutter.

"It was evening and I was fetching some water when four men approached me. They took me into the bush and raped me for five days before disappearing. Some people collecting firewood found me and helped me get home". Her parents took her to the local doctor, but her injuries were so severe that she was transferred to Kyeshero Hospital. "I was very sick but I feel better after the treatment here."

Djuma puts her hand on her stomach. In a few weeks it will be time to give birth.



PHOTO: MARTINA HOLMBERG

**Djuma Latifa will soon give birth to her child at Kyeshero Hospital.**

# Humanitarian aid builds Sudanese resilience

**THE PROTRACTED CONFLICTS** have displaced millions of people, both within the country's borders and to neighbouring countries. Women and young people have suffered the most and their opportunities to participate in peace processes are limited.

**S**udan is the third largest country on the African continent and LM International's work in Sudan is some of our most extensive. The country has suffered from violent conflict for decades and is now on the list of the world's ten most vulnerable states. Our presence in the country dates back to 1989 when we began working with the refugees after the civil war.



We are currently registered and operate in six states: Khartoum, Red Sea, West Darfur, South Darfur, South Kordofan and Blue Nile, co-ordinated from the country office in Khartoum. We focus on water through WASH/IWRM (Integrated Water Resource Management), which includes the operation and maintenance of community-managed water resources, and sanitation issues, which are implemented under the Community Led Total Sanitation (CLTS) model.

Education is another priority area. Generations have grown up without the education they are entitled to and the most vulnerable groups are excluded. This is why we engage in education aid, especially inclusive education (IE) and education in emergencies (EiE), with a focus on TiCC (Teachers in Crisis Contexts) and REFLECT (literacy and life skills). Our goal is to ensure that the most vulnerable children have access to high-quality and fair basic education.

We also participate in Food Security & Livelihoods (FSL), which involves improving conditions for livestock and agriculture in light of climate change. The floods and hyperinflation of recent years, as well as the ensuing pandemic, have exacerbated an already very



PHOTO: LM INTERNATIONAL

**WASH is one of our prioritised focus areas in Sudan.**

unstable situation for citizens. For this reason, poverty reduction is essential and we collaborate with a range of organisations, alliances and consortia in Sudan. The need to build resilience in communities, the private sector, and government systems and structures has led us to apply the "Triple Nexus" method, which involves linking humanitarian work and long-term development aid to peace operations.

Triple Nexus interventions are designed, planned and implemented with the aim of meeting human needs as effectively as possible, reducing vulnerability and promoting peace. In this very unstable situation, the education system is another area that has been negatively impacted.

Sudan is located at an important geographical intersection between North Africa, the Sahel, the Horn of Africa and sub-Saharan Africa. The war in Darfur and the Nuba Mountains, and the separation from South Sudan in 2011, are still affecting the country. Access to arable land and water is another threat, and desertification is still a major and persistent environmental challenge.



PHOTO: TORLEIF SVENSSON

Access to clean water close to home transforms lives, especially for women. ■

# Effective tools to tackle climate change

**LM INTERNATIONAL HAS CONDUCTED HUMANITARIAN AID** for a number of years in Niger, West Africa, which suffers recurring droughts and famines. In 2020, UNICEF, the UN Children's Fund, estimated that approximately three million Nigeriens were in need of humanitarian aid due to food shortages caused by climate change, armed conflict and refugee flows.

**T**he major climate changes of recent years have dramatically worsened survival conditions for the population, 80 percent of whom live on what they can cultivate on small farms in rural areas. In addition to global warming, population growth is displacing natural vegetation. The desert is also expanding and inhabitants are finding it increasingly difficult to survive. Both livelihood opportunities and the ecosystem have been drastically affected and the proportion of dunes in the area has increased from 11 to 43 percent since 1975. Some villages have become almost completely isolated and are now on the verge of extinction.



During 2021, LM International provided aid to the population of 18 villages in Goudoumaria in the Diffa region, including clean drinking water and improved hygiene facilities. Due to its inaccessibility and very poor security situation, with frequent attacks by Boko Haram, very few organisations operate in the area.

At present, LM International is the only organisation working with WASH (Water, Sanitation and Hygiene) in this region. This work is still ongoing and includes drilling wells and installing pumps to ensure the supply of water to households, village plantations and tree nurseries. A project that involves natural regrowth in areas where trees have previously grown, stabilising dunes and providing energy-saving stoves has enabled new opportunities for families in the area. The project also includes work with community-led total sanitation (CLTS) in which households are encouraged to build their own latrines.

Education and information concerning environmental issues, water, health issues and cultivation techniques enable villagers to own the work. Other important components in empowering local inhabitants are education, literacy, and human rights information. Peace and conflict resolution are integral elements of the project, and participants are encouraged to reflect on real and potential conflicts and identify ways to avoid or resolve them.

# At the forefront of Triple Nexus

**IN RECENT YEARS, A GRADUAL AWAKENING HAS BEEN** noted by governments and international actors to what many civil society actors (CSO) on the ground have long been involved in, namely peace building.

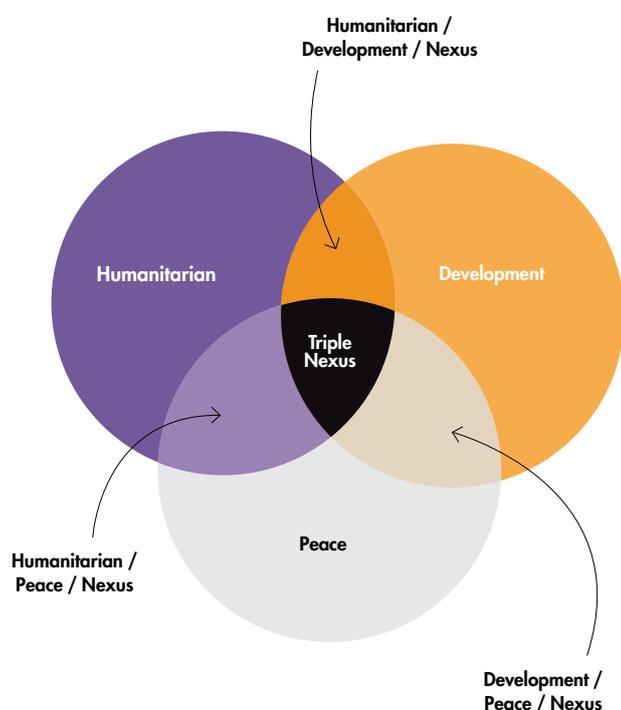
Until now categorisation of “development”, “humanitarian” and “peace keeping/building” activities has been strict with little co-ordination between the respective desks. The relatively lengthy discussion that has been taking place is how to move forward and resolve the limitations and restrictions imposed by continually working in these strict “silos”. There is a need to break down these walls and begin working in the “Triple Nexus”.

Discussion of the Triple Nexus reflects on the lower case “p” and upper case “P” when referring to Peace. Simply put, it is the distinction between “p” as in actions focused on building capacity for peace within societies, and “P” as in actions that support and sustain political solutions and security-related responses to violent conflict, often carried out by UN peace-keeping missions.

When listening to CSOs, it becomes clear that a great deal is already happening in terms of the “p”, and co-ordination is already taking place among implementing actors. It is evident that the peace factor is crucial to implementing any activity, regardless of its nature. Peace-building and collaboration on the ground is therefore vital in succeeding and achieving results.

As there are different legal frameworks that govern the funding of the various actions (i.e., Humanitarian, Development, Peace), the challenge of funding “nexus approaches” by multi-mandated CSOs lies primarily at donor-level. Discussions within Swedish CSO networks highlight that although a local CSO may not be classed as a “peace actor”, its application of principles such as “Do No Harm” and other social cohesion programming is the cornerstone and basis for all other work and cannot be ignored. In our determination to design our work with a Triple Nexus mindset, we are mindful of the necessity to adhere to Humanitarian Principles in all our humanitarian interventions.

For LM International, our teams in both our development and humanitarian programming, consistently operate with a strong conflict-sensitive approach. During operations in some of the most conflict-prone areas, this is a necessity for successful implementation rather than an option. In order to strengthen the work concerning nexus approaches, a new Unit for Humanitarian Affairs and Triple Nexus was established in autumn 2021 under the International Programme Department.



You can also read Milward Mwamvani’s article: [#32](https://voicceu.org/publications), 21 December 2021, page 14.



PHOTO: TORLEIF SVENSSON

# Responding to increased humanitarian needs

**DURING 2021, THE HUMANITARIAN SITUATION** in many parts of the world deteriorated, and the global food crisis became much worse. Several countries where LM International has staff on site were impacted by this.

**E**thiopia saw a worsening of the internal conflict in the Tigray region, which is not only a threat to local inhabitants but also to the overall stability of the country.

The political situation in Sudan also deteriorated when the fragile transitional government fell, which led to uncertainty in an already protracted humanitarian crisis situation. Despite a relative lull in the heavy fighting, the humanitarian situation in South Sudan has remained a challenge, and natural disasters such as flooding have made matters worse. Niger and Chad continue to be affected by both the regional instability in the Lake Chad area and by the prevailing lack of security and attacks

on communities in the western parts of Niger, which has aggravated an already protracted and precarious humanitarian situation.

LM International has continued to play an active role in meeting the humanitarian needs in these countries. Our main focus has been on WASH programming, supplemented by Education in Emergencies, FSL, nutrition, and peacebuilding. Almost 40 humanitarian projects were implemented in 2021, all of which were guided by the four humanitarian principles. LM International has also provided logistical support for the humanitarian effort in Yemen, which was co-ordinated from the regional office in Dubai.

## HUMANITARIAN EFFORTS CONDUCTED BY LM INTERNATIONAL IN 2021

Country	No. of projects	Key sectors
Chad	1	WASH
Ethiopia	3	NFI, Food, WASH
Niger	2	WASH & Nutrition
South Sudan	10	WASH
Sudan	20	WASH, EiE, FSL, Peacebuilding
Uganda	1	Health (psychosocial support)

NFI = Non Food Items EiE = Education in Emergencies FSL = Food Security & Livelihoods

# Innovation for greater impact

**DURING 2021 LM INTERNATIONAL STARTED a new unit for innovation, partnership and digital transformation. The purpose of the unit is to increase our focus on multisector collaboration in order to achieve the global SDGs in the 2030 Agenda.**

Only eight years remain to achieve the SDGs and the 2030 Agenda, which is why we are increasing our focus on innovative business collaboration – known as “Partnerships for the Goals” in SDG 17 of the 2030 Agenda. Innovation is crucial to the future of many developing countries. A first step in this process is that we, as a leading development aid organisation, place innovation high on the agenda and make it a priority issue that permeates our entire development aid operation.

If we are to succeed in achieving the 2030 Agenda, we must overcome the structural and cultural differences between civil society, the business community, academia and government. The roles and responsibilities of the various actors and stakeholders need to be clarified, as does the need for new collaborative and business models in development aid.

Historically, acute crises in society such as Covid-19 have triggered and driven new innovations and collaborative models forward. We are currently experiencing two major crises, a global climate crisis and a global health crisis. Hence we must reflect on the challenging but fundamental question of how we can jointly succeed in the mission to change and transform the planet.

The transformation will not only involve switching to a more sustainable infrastructure but also a complete global and local mind shift. Our collaboration with Somali Innovation Hub and Somalia Puntland State University is an obvious example of how we can create new forms for this mind shift and broaden Swedish development aid. Direct collaboration with innovation hubs enables us to underpin more dynamic market development and environmentally sustainable change in Swedish development aid.

For a system shift to be feasible, we need to move away

from traditional aid dependency to a more long-term catalytic and innovative form of aid that is based on innovation-driven sustainable visions and digital transformation. It is not only a matter of more creative ideation, but about a participatory civil society that runs test beds, scales up innovations and transfers new technology to developing countries.

There is much more that organisations and foundations of civil society can offer the business community as innovators and partners in the effort to achieve the global SDGs of the 2030 Agenda. Thus it is high time that the non-profit sector was invited to join the more established collaborative constellations for innovation and entrepreneurship. A larger proportion of Swedish civil society needs to be included in the work of broadening business and innovation promotion to ensure that nobody is excluded from the global fight against poverty.

Since 1958, LM International has been actively working for sustainable change in the world on the basis of the commitment and entrepreneurship that exists throughout the non-profit sector in Sweden. Jointly with the business community, the public sector, the non-profit sector and research, we have created, tested and scaled up innovations that have contributed fundamentally to a more profound societal change for vulnerable individuals in crises and disasters.

As needs have increased, our local partners have indicated a desire to run their local operations on a more obvious basis of sustainable operational and business planning. This is crucial if classic aid dependency is to become a thing of the past. New tools are necessary if operations are to be managed more sustainably and innovatively and if development aid is to play a more complementary and catalytic role.

We need to learn from history. Traditionally in develop-



PHOTO: SOLVATTEN

Purifying water with the help of the sun is a practical innovation.

ment aid, the non-profit sectors in most countries have often been progressive and driven innovation: the bulk of today's welfare society once started as an initiative from this very direction. LM International's dream is that our visions for society should be a mainstay – not development aid's funding space. In order to meet the

increasing needs we are seeing as a result of the global climate crisis and health crisis, we need to collaborate more across sector boundaries. We have to mobilise all development aid actors and stakeholders collectively. In this respect, LM International's aim is to be a driving force in Swedish development aid.

### A SELECTION OF COLLABORATIONS DURING 2021

#### Innovation & research

- Malmö University  
– Lectures and seminars on innovative approach in Triple Nexus.
- Borås University  
– Product development and test beds.
- Mälardalens Högskola  
– Research within digital transformation and sustainability.

#### Multi-sectoral

- Swash and Grow  
– Developing tools to enable innovators and aid organisations to bring more circular, inclusive, and sustainable innovations to those in need.
- Swedish – East African Chamber of Commerce (SWEACC).

#### Private sector partnerships

- SWECO  
– Ground water research.
- Solvatten  
– Solar water treatment.
- Linas Matkasse  
– Enhanced education through provision of nutritious food.

#### Sida

- Global traineeprogram for young innovators.
- Sustaïd  
– Collaboration for sustainable solutions in international crisis and disasters, and in development aid.

# Amplifying voices

**LM International works to influence policy- and decision makers in governmental authorities, companies and religious communities on local, national and international levels.**

**O**pinion formation, dialogue and accountability are important methods of promoting human rights and contributing to sustainable development. In addition to long-term development co-operation and robust humanitarian aid with locally established projects, a higher level of resilience is required to achieve actual change. For this reason, during 2021, LM International has worked to expand its strategic advocacy efforts by lobbying for the rights of women and girls as well as for climate and resilience. In an age of multiple global crises, with the one percent target under threat, and with only eight years left to achieve the 2030 Agenda, it is more important than ever to consolidate Sweden's role and the work it conducts in its partner countries.

LM International and civil society in general have a responsibility to take up a more prominent position and represent a powerful voice that also speaks for the most vulnerable. This applies to the development aid debate at both local and global level. Lifting the voices of marginalised people living in poverty and crisis is one of LM International's top priorities and continues to characterise our daily operations. We continually endeavour to provide the people impacted by different decisions with a space in which they can influence decision-makers themselves and demand accountability. This applies above all to our method of demanding social accountability in Latin America.

## Gender equality on the agenda

LM International has a long tradition of engaging in advocacy on behalf of survivors of sexual violence and their situation in DR Congo. In 1998–1999, LM International was involved in building Panzi Hospital and is currently one of the hospital's main financiers. In the last two decades, we have expanded our advocacy work for gender equality.

Women, and above all mothers, have a key role to play in implementing the 2030 Agenda, especially in regard to achieving sustainable global change. Extensive



PHOTO: LM INTERNATIONAL

**The LM International studio has been busy throughout the year.**

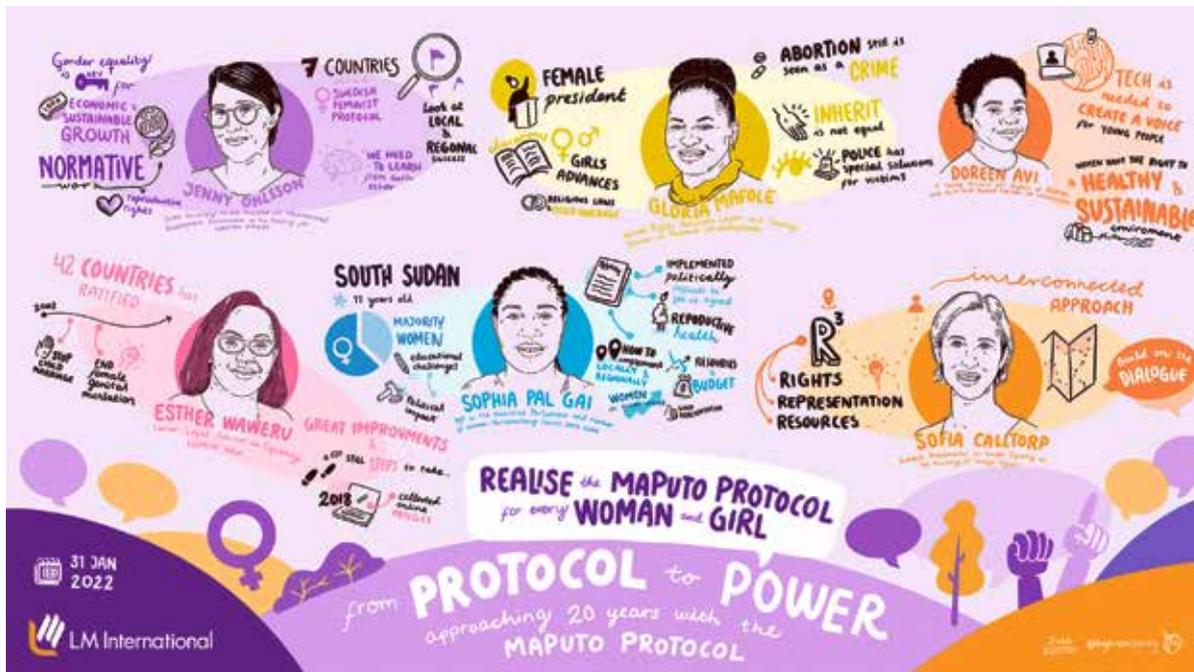
research has shown that when mothers receive training and education, opportunities to become self-sufficient and information about their rights, they invest in their children and thereby the future. A strong, independent mother is one of the best support systems a child can have.

An important method of advocacy is LM International's annual "Mum Report" (Mammarapport), which in 2021 focused on the situation for mothers during the pandemic. Together with the annual calendar, the Mum Report has also helped shed light on the vulnerable situation that women face around the world, as well as their transformative power and autonomy.



PHOTO: LM INTERNATIONAL

Cecilia Ruthström-Ruin, PhD, Ambassador for Human Rights, Democracy and the Rule of Law was one of the panellists at the LM International's seminar along with representatives from LM International and Extraordinary.



The Maputo Protocol established a common language and framework for women’s rights.

**The AU and the African parliaments – an important advocacy arena**

In 2021, LM International’s advocacy efforts were expanded geographically to include more African countries and the African Union. Recruiting a new employee from South Sudan to the LM International head office in Stockholm enabled more effective advocacy on behalf of women in South Sudan and the majority of other African countries such as Kenya, Tanzania, Ethiopia and Somalia.

An element of this work was the initiation of an advocacy effort for universal ratification and implementation of the Maputo Protocol across the continent. The Maputo Protocol established a common language and framework for women’s rights and represents a significant milestone for the AU Member States. Despite major successes since the protocol was adopted almost 20 years ago, thirteen countries have yet to ratify the protocol, including priority partner countries in Swedish development aid such as Somalia and Sudan. LM International’s global seminar “From Protocol to Power” gathered a wide range of actors and stakeholders from, inter alia, the Swedish Ministry for Foreign Affairs, SIDA and the EU, as well as from the higher political echelons and civil society of most African countries, for dialogue that is still ongoing.

In conjunction with the advocacy efforts at country level

of LM International’s staff and partners on site, the event had a major impact, particularly in South Sudan at national parliamentary level. One knock-on effect of the international pressure from Sweden and the EU was the parliament in Juba taking the issue of ratification of the Maputo Protocol directly to the President’s office. We are now looking ahead and aiming for more of our country offices to be able to contribute to similar developments in other African countries.

**Stronger together**

For LM International, it has always been important to co-ordinate our global advocacy efforts with other key actors and stakeholders in development aid. As a result, part of our advocacy work takes place in networks and partnerships with other actors and stakeholders in government, civil society, academia and the private sector.

Within the framework of our membership and active participation in advocacy networks such as Concord Sweden, the Swedish Mission Council, VOICE and EU-CORD, LM International plays a crucial role in ensuring that marginalised voices reach all the way to the corridors of both Swedish and European authorities.

In 2021, LM International was invited to join the steering group for UNICEF Sweden’s network for global

child health with the Swedish Ministry for Foreign Affairs, SIDA and the Karolinska Institute, among others. We also took over the leadership role for the working group for sexual and gender-based violence within the framework of Sweden's platform for global SRHR issues on the initiative of the Ministry for Foreign Affairs and the Swedish Institute for Global Health Transformation (SIGHT).

### **Digitalisation and planetary health – a new LM International initiative**

With less than eight years remaining to achieve the 2030 Agenda, we need to ensure that development aid is more transformative. If there is one thing we have learned while dealing with the global pandemic and the climate crisis, it is that "business as usual" cannot continue. At LM International, we strongly believe that the goal of green sustainable development equates in many respects to digital transformation, innovation and young people. With this in mind, during the past year we have initiated a new information and communication programme where we have invested extra resources to promote the digitalisation issue as a solution to vulnerability in crisis and disaster in Swedish opinion pieces and debate articles as well as in our working methods.

In addition, in order to broaden the scope of Swedish development aid, an outstanding mobilisation effort was initiated to allow young people a place in the green transformation, both within and outside Sweden's borders. For example, LM International invited young people with an interest in games and technology to a creative, interactive workshop to explore how we can use each other's knowledge and skills to create sustainable solutions to the climate crisis.

Bringing together young change agents in Sweden with like-minded individuals in our programme countries has had a major impact and benefitted both global experience exchange and co-operation across national and regional borders.

Jointly with our local partner organisations in Tanzania (Robotech Labs) and Somalia (Somali Innovation Hub), we have been able to support and reach more young actors and stakeholders. Another important arena in Sweden has been folk high schools in the Järva area. In addition, together with a group of curious students we visited the "The Dome" greenhouse at Berga Natural Resource Upper Secondary School to involve more young people in the effort to implement the 2030 Agenda, learn how we can transform, and cultivate exotic, sustainable crops in Sweden instead of importing them.

### **Lobbying for green transformation in the UN system**

During 2021, LM International has continued to advocate greener humanitarian aid in the form of sustainable procurements and innovations, while Secretary-General Josephine Sundqvist and Head of Innovation Andreas Zetterlund have promoted the issue in Swedish debate circles. LM International also co-arranged the Sustaid conference at SIDA Partnership Forum that pushed for more sustainable procurements in the UN system. This included two aspects of sustainability: firstly, that SMEs must be included in procurement chains, and secondly that a more extensive transition to green sustainable materials is required.

### **Human Rights for more than one voice**

As we summarise the past year, we are proud that our joint advocacy efforts have been organised into a new programme at LM International entitled "Human Rights for more than one voice", which will provide an important basis for our systematic advocacy work going forward.



LM International's Secretary-General Josephine Sundqvist took part in the Världens Barn gala on SVT.

# Partnerships and networks

**FOR LM INTERNATIONAL, PARTNERSHIPS** with different actors and stakeholders, and membership in various advocacy networks, are an important aspect of our operation. Please find a few examples presented below.



PHOTO: LM INTERNATIONAL

Josephine Sundqvist signing a new collaborative agreement with the other EU-CORD members aimed at strengthening our partnerships at regional and country level.

## EU-CORD

EU-CORD is a network of 22 European organisations grounded in Christian values. We collaborate to influence the orientation of EU aid, to disseminate knowledge about the EU's role as a development aid provider, and to increase the ability of member organisations to apply for EU support. The partnership enables our members to share each other's extensive knowledge, thereby facilitating mutual development and strength. We work proactively within the network with mutual capacity building and learning.

LM International participates in EU-CORD's governance through representation on the Board and in steering groups, and we contribute to the continued advancement and relevance of the network.

LM International's membership in EU-CORD contributes to building strong partnerships and increases our capacity to respond rapidly to humanitarian disasters around the world.

## UNICEF

LM International's long-standing partnership with Unicef extends across national and regional borders. We operate in close partnership at country level in most African countries to ensure the right of all people to education and WASH. On a global level, we are currently collaborating with Unicef headquarters in New York to lobby for a stronger focus on digitalisation and innovation in international development co-operation. As a member of Unicef's steering group for global child health, alongside the Swedish Ministry for Foreign Affairs, SIDA and the Karolinska Institute among others, we also collaborate continuously within Sweden's borders for the right of all people to health.



PHOTO: LM INTERNATIONAL



PHOTO: SOLVATTEN

## SOLVATTEN

Solvatten is a company that manufactures a combined portable water treatment and water heating system for people living off-grid in developing countries where access to clean water and infrastructure is limited.

LM International has been collaborating with Solvatten on a project in Niger to ensure the supply of clean water to health clinics. During the project, health workers have been trained in the use of Solvatten kits and in hygiene. This has been achieved with the help of Radiohjälpen/Musikhjälpen.

The dry, sunny climate in Niger makes it an ideal place to use Solvatten units because solar energy is all that is required to activate them. It has been estimated that one solar water unit can provide a family with clean water for 7-10 years. In addition, the rainy seasons in Niger are short, and for many inhabitants the daily search for water is the highest priority.

Water plays an essential role in a healthy life and is a prerequisite for building communities. A lack of clean water leads to the spread of diseases, which is why access to clean water is of paramount importance to all of LM International's aid operations linked to health care.

## MAF

LM International collaborates with MAF (The Mission Aviation Fellowship) Sweden to aid female victims of sexual violence in DR Congo. The service involves specialist doctors from Panzi Hospital in Bukavu flying out to the countryside to locate and treat women in need of specialist care. Above all, this involves places in DR Congo that are difficult to access due to the security situation and non-existent or destroyed infrastructure.

*In December 2021, war correspondent Magda Gad noticed a woman in the village of Shabunda in DR Congo who had been left to die in her hospital bed due to a lack of medical resources. She had been the victim of an assault rape that resulted in severe abdominal injuries. After three unsuccessful attempts at surgery, it had been decided that nothing more could be done for her. The story caught the attention of private individuals on social media, who started a fundraising campaign through MAF and LM International that enabled MAF to fly her to Panzi Hospital, where the doctors were able to take over and provide life-saving emergency care.*



PHOTO: LM INTERNATIONAL

# Essential material aid with Human Bridge

**LM INTERNATIONAL SUPPORTS HUMAN BRIDGE'S** material aid operation, which is often destined for recipients that partner both organisations. For example, in 2021 equipment was shipped to Nkinga Hospital in Tanzania, Panzi Hospital in DR Congo and Kayogoro Hospital in Burundi. In addition, LM International has provided support for material aid shipments to partners in Ukraine, Moldova and Romania, among other locations.

**H**uman Bridge participates in long-term relationships that provide aid and support to hospitals and care facilities in different countries in the form of hospital equipment and assistive devices. Shipments are directed to the locations where they are most needed in collaboration with local partners and national or regional authorities. In emergency situations, Human Bridge can operate both flexibly and efficiently by directing shipments to humanitarian interventions.

Through a well-established collaboration with Sweden's regions, local hospitals and medical technology companies, Human Bridge acquires surplus or discarded, often fully functional instruments, equipment and assistive devices. The fact that the equipment is not always state-of-the-art, with a lot of electronics, can mean that it is often even more suitable for some areas. All equipment is tested, repaired and reconditioned, and equipped with the necessary operating instructions before delivery. Aid shipments are supplemented with relevant consumables that have either been donated by companies or procured according to the recipient's wishes. Great emphasis is placed on dialogue with the recipient regarding needs and contents before packing and shipping. The recipient or partner is often involved in paying the cost of shipping.

In addition to development aid, the aid operations of Human Bridge have two other main aims – social responsibility and environmental protection. Sustainability issues and protecting the environment are at the heart of Human Bridge's work as its development aid involves reusing material to ensure that its life is extended. The majority of the operations are financed by collecting clothing, shoes and textiles. In 2021, 13,000 tonnes of textiles were collected and recycled, which is a good example of sustainability and environmental benefit in action. A small proportion of the collected material is used for direct development aid, but most is sold to cover ope-



PHOTO: HUMAN BRIDGE

**Human Bridge delivered 340 hospital beds to Mettu University Hospital.**

ration costs and some is passed on to Lindra's second-hand shops. The surplus from Lindra also contributes to financing Human Bridge's operations and development aid projects. In addition, Human Bridge and Lindra take their social responsibility in Sweden seriously by offering work training that enables individuals to return to work.

Material aid from Human Bridge is mainly shipped to Africa, the Middle East and Eastern Europe. During 2021, 78 shipments were made, each of which corresponded to a 40-foot container or a full trailer depending on the destination. The shipments comprised 950 tonnes of materials, of which 581 tonnes was hospital-related equipment or products. Aid shipments of blankets, clothing, hygiene items and other necessities also sometimes made to refugee camps or slum areas.

*Human Bridge was formed when the material aid operations of LM International and Erikshjälpen were transferred to a new joint organisation. Both LM International and Erikshjälpen are represented on the Human Bridge board and provide support for interventions and aid shipments.*



PHOTO: CAROLINE WESSLÉN

When disaster strikes, people often need deliveries of food and hygiene items, for example.

# Measurable effects

**LM INTERNATIONAL CONTINUOUSLY MEASURES** and documents the goal fulfilment of the aid projects in our four priority thematic areas. Results show how many people are directly affected by the projects as well as how many are indirectly affected. A few examples are described below.

## TRAINING AND EDUCATION

In many African countries, individuals with functional disabilities are among the most marginalised groups. LM International supports inclusive education in several of these countries, for example Ethiopia and Somalia.

Individuals with functional disabilities are often victims of discrimination without access to education or health care. These challenges often seem insurmountable, especially for people living in rural areas. Traditionally, social perceptions of impairment stem from the religious and social backgrounds in society. Families with functionally impaired children are often thought to be suffering the wrath of the village's traditional medicine man or an ancestral spirit, and even the children themselves share this belief. They become convinced that these beliefs are real and most of them end up as beggars with a lifelong dependence on others.

In Ethiopia, it has been estimated that over 9 percent of the country's total population lives with some form of functional disabilities. It is more difficult to produce statistics for Somalia, but the figures are probably higher than the global average due to the country's long history of conflict and limited access to health care. Visual impairment and blindness are severely stigmatised, and this in a country where the population is at a higher risk of losing their sight due to war and conflict.

The impact of our work is already noticeable. Voices are being raised to demand rights for children with functional impairments, while education is breaking down barriers and encouraging integration. School employees are applying new knowledge and the school dropout rate is decreasing. In Somaliland, 607 individuals were reached directly, and over 7,600 people indirectly, during 2021. The Ministry of Education is committed to "supporting the provision of inclusive education in all schools by providing support and services ...". Attitudes to functional disabilities have changed. Instead of shaming the children, they are now being encouraged and taken to school.



PHOTO: TORLEIF SVENSSON

In Ethiopia, we have reached 360 individuals directly and an estimated target group of over 7,000 people indirectly during 2021. Budget allocations to improve school environments and the enrolment rate for children with functional impairments have increased. In the schools where we have worked, more than 90 percent of the children with functional disabilities continued their studies. Practical vocational training allowed children with intellectual impairments to start earning an income for themselves and their parents. When the children attend school, the parents also have time to engage in their own income-generating activities. The impacts have been especially positive for mothers, who can now provide for their families much more easily. To sum up, the parents have begun to see hope in their children and for their future.



PHOTO: TORLEIF SVENSSON

## HEALTH

In Uganda, we employ a concept known as the “Bonga method” that has been specially adapted to boost the self-esteem of young people, especially out-of-school teenage girls. The goal is to increase their self-esteem and self-confidence and give them an insight into their own potential. Many young girls are at risk, and the Covid-19 pandemic has exposed them to even greater risks. Gender-based violence is widespread and the result of both cultural perceptions and alcohol abuse. During the pandemic, alcohol abuse increased and statistics from the Pader and Agago districts in northern Uganda show that 5,911 girls became pregnant during the pandemic shutdown.

Awareness of and support for sexual and reproductive health rights (SRHR) is complicated as some aspects challenge traditional religious and cultural value systems that do not permit premarital sex. As a result, allowing family planning is associated with a higher risk of child marriage. Despite this, we have noted a substantial improvement in the ability of men and women to decide on family planning. 33,340 people were

reached by SRHR-related initiatives during 2021. The Bonga groups not only gain new knowledge themselves, they continue to raise awareness in their parents and others through music, dance and drama. As a result, the indirect target group has been estimated at 166,700 people. Many participate in the programme to ensure a manageable family size and the attitude to family planning has noticeably changed.

Many of the young girls that have been subjected to sexual abuse become mothers. These young mothers receive training in primary health care for themselves and their children. We are committed to better community service in this area and encourage expectant mothers to seek appropriate medical care to ensure access to safe childbirth instead of using traditional village midwives. To sum up, it can be said that the Bonga method has changed communities in the areas where health aid has been conducted. The new shared information has impacted community life in issues such as GBV, hygiene and sanitation, alcohol consumption, behaviour and SRHR.



PHOTO: HÅKAN FLANK

Savings groups in Burundi support women's social and economic inclusion.

## SOCIAL AND ECONOMIC INCLUSION

In Burundi, LM International collaborates with Mothers' Union to empower women and combat poverty. As a result of the project, the lives of over 78,000 people living in extreme poverty have been transformed, the majority of them women with little or no income. We teach people in the most remote areas in the country to read, write and count, which we follow up with basic training in saving and borrowing, economics and business planning. When the groups have reached a sufficiently advanced level to be legally registered as so-called community-based organisations (CBOs), they are signed out of the programme and continue on their own.

All our projects focus strongly on poverty reduction by means of a rights-based strategy that aims to empower women. In war-torn Burundi, the level of trust in the population is low, hence peacebuilding is extremely important. Domestic violence and parenting issues are a challenge for society. With this in mind, LM International has expanded the programme with parenting training, which has been greatly appreciated by parents that have to cope with their own trauma as well as their children's.

During 2021, 4,460 people participated in the pro-

gramme, which indirectly benefited over 23,000 family members – not only financially but also through stronger social networks and solidarity. Despite the increasing political tensions and ethnic divisions of recent years, the groups have remained intact and members with different ethnic backgrounds have continued to support each other. As one group member put it, "The most important thing we've gained from the savings group isn't money but love!" The groups have served as role models for peacebuilding on a local level, and the members are often chosen as peace negotiators in their communities.

The programme has achieved good results in terms of reducing gender inequality. Men are taking more responsibility at home, and there has been a significant change in their attitudes towards their wives. Women without any previous education and status are now shouldering completely new roles and responsibilities in their communities. Similarly good results have been noted in regard to environmental protection and adapting to climate change. New improved cultivation methods have been introduced as well as strict rules which require that anyone who cuts down a tree, plants a new one.

## WATER, SANITATION AND HYGIENE (WASH)

LM International conducts numerous large projects in the Water, Sanitation and Hygiene (WASH) sector. Three of the countries in which we operate are Niger, South Sudan and Sudan. The populations in these countries are afflicted by political instability, poor security situations, and large numbers of refugees and IDPs. Niger lies in last place in the UNDP's HDI ranking (2020), and Sudan and South Sudan are among the ten most fragile states in the world. Climate-related disasters and the Covid-19 pandemic have exacerbated the problem. The situation in South Sudan is now critical and 8.3 million people, almost 70 percent of the population, are in need of humanitarian aid.

Inadequate access to water is a threat, and contributing challenges are climate change, non-functioning water points, an inadequate water supply and long distances



PHOTO: TORLEIF SVENSSON

to water points. The operation and maintenance of water sources is still problematic and open defecation and inadequate access to basic sanitation are a constant problem in rural areas. In South Sudan, oil extraction has contributed to surface and groundwater quality risks including higher salinity and higher concentrations of heavy metals in the water. In Niger, the poor security situation is one of the reasons that the water infrastructure has disintegrated. Few schools have access to water points and latrines.

Enabling hygiene and sanitation is a priority in our work. In Sudan, 95 percent of the communities covered by the 2021 programme have been certified free of open defecation. Women are now less exposed to the risks involved in the long walking distances to fetch clean water, waterborne diseases have declined, and with better health people can participate in income-generating activities. The "Community-Led Total Sanitation" method has resulted in households building their own latrines. This not only improves the air, it also prevents diseases by breaking the chain of bacterial transmission from faeces to food via flies. Sanitation facilities close to households contribute to better integrity, reduce risks caused by wildlife and poisonous snakes, and reduce cases of gender-based violence. People's living conditions have shown an all-round improvement.

Women without technical knowledge have not previously participated in WASH activities. Our work has bridged the gender gap by introducing a 50:50 representation of women and men in WASH activities and committees. Capacity building of water management committees for conflict resolution also leads to peace-building measures. Water points have united communities, regardless of ethnicity, religious background or political differences. People working with livestock and agriculture have learned to coexist and protect the water point in a sustainable way because it is a source of life for their livestock and crops as well as for themselves. This has heightened awareness and enables the prevention and resolution of local conflicts.

### WASH IN NIGER, SUDAN AND SOUTH SUDAN DURING 2021

198,519	Number of people with improved access to drinking water.
75,820	Number of people who have gained access to hygiene and sanitary facilities.
1,904	Number of people trained and engaged as members of water management committees.
246	Number of boreholes and other water sources that have been drilled or renovated.
1,336	Number of hygiene and sanitation facilities that have been built or renovated.

# Strategic advocacy for Human Rights

**2021 WAS AN EVENTFUL YEAR** for LM International, filled with numerous global events, multi-sector and interregional collaborations, and above all new aid efforts. Mobilising support and conducting advocacy is an essential part of our daily work.



PHOTO: LM INTERNATIONAL

The differently abled are important – the theme of the Forum was inclusion and education for functionally impaired children.

## FOCUS ON HUMAN RIGHTS AND DEMOCRACY

LM International was present at the Swedish Forum for Human Rights 2021, to advocate for inclusive education for all children around the world. Children with disabilities are often denied their human rights; in fact nine out of ten children with disabilities do not receive an education adapted to their needs. In countries such as Ethiopia, Sudan and Somalia, 90 percent of children with disabilities do not attend school.

During the forum, LM International collaborated with Extraordinary, an organisation that is committed to increasing acceptance and understanding of neuropsychiatric

conditions, both in Sweden and abroad. One of the seminars concerned why cultural creators with functional variations are rarely seen in the cultural space. The seminar featured music, poetry and artistic activism.

Other participants at the LM International seminars included SIDA's Director-General Carin Jämtin, spokesperson for the Special Olympics and former country manager for Unicef Sudan Nils Arne Kastberg, co-founder of Disabled Refugees Welcome Ntobuah Julius Mvenyi, artist and musician Tommy Mathiasson, and artist and poet Sayam Chortip.

## COP26 2021

LM International conducts advocacy efforts at all levels – local, national and international. For example, we work to lobby decision-makers to take accountability and minimise the climate impact on human and planetary health.

During 2021, our sustainability and innovation strategist, Melanie Rideout, took a train to the UN climate conference COP26 in Glasgow, Scotland, to represent LM International and lift the voices of the most vulnerable.



PHOTO: LM INTERNATIONAL



PHOTO: LM INTERNATIONAL

## DIGITAL STUDIO

On 17 November, LM International invited participants to a workshop to discuss what a digital studio could contribute to the development aid industry and the work with the 2030 Agenda.

In conjunction with the pandemic, we advanced our learning and use of technology and digitalisation. It became necessary to reorganise and streamline communications with each other so that we could continue to work for people in need around the world. Even if a lot was put on hold, people's needs were not – quite the opposite.

It has become more important than ever that we rally round and have close discussions to be able to help more people. For this reason, LM International has built a studio that will enable more voices in the development aid debate to be lifted and in order to continue to have close discussions with all our partners and colleagues around the world. Regarding the work with the 2030 Agenda, a digital studio can be used in a climate-smart way, for example to cut down on travelling.

## SOMALI INNOVATION TALKS

In 2021, LM International supported young change agents and entrepreneurs in Somalia by creating a new platform for talks and ideation on inclusive economic development. The initiative concerns how we can reduce mass unemployment in the younger generation through digital means and how we can create hope in an extremely vulnerable group. During the autumn, talks were held on democratic participation among young people, the green transformation in Somalia linked to drought management, and the role of digital transformation in democratisation processes and the Youth, Peace and Security Agenda. The interactive seminars were arranged in collaboration with Somali Innovation Hub and Puntland State University at LM International's country office in Somalia and broadcast live on social media around the country.



PHOTO: LM INTERNATIONAL

# The power of our donors

**IN THE MARKETING AND COMMUNICATIONS DEPARTMENT,** the Swedish donors are at the heart of things. LM International has a long history of fundraising from private individuals via monthly magazines, field reports and digital channels. LM International itself evolved from the magazine Svenska Journalen, which is still an important tool for creating closer relationships with the donors and updating them on what LM International is doing.

## INFLUENCERS

**A**t LM International, we have collaborated with influencers since long before they came to be known by that name. Nowadays, they are one of our most important channels in terms of raising awareness among the target groups that we want to reach and attracting new donors. From our point of view, it is not a matter of collaborating with the most popular influencers, but with influencers who command a high level of trust and engagement with their followers.

In connection with Mother's Day, Marie Hammarberg, a school welfare officer from Karlstad who runs "Stilkontot" (The Style Account) on Instagram in her spare time, collected 470,000 kronor towards safe deliveries. Marie's idea was to collaborate with different fashion companies and artists, and organise a raffle for everyone who donated to maternity care. A non-profit initiative that had a ripple effect.

"Ekotipset" is run by Ellinor Sirén with the goal of encouraging people to live a non-toxic, environmentally friendly and fun daily life with the help of updated household tips. When Ellinor noticed that her account had 500,000 followers on Instagram, her followers collected 360,000 kronor towards well drilling in Niger.

Vivi Wallin and Carin da Silvia run the Mammasanningar (Mother's Truths) podcast, where they discuss parenthood in an uninhibited way with lots of humour that people relate to. In autumn 2021, they appeared at a packed Chinateatern in Stockholm and at the same time raised money for LM International by showing a film and urging the audience to donate. As a result of the collaboration with Mammasanningar, LM International has also attracted more than a thousand new monthly donors during the year, that donate via direct debit.

"Imagine if more than one in ten children in your residential area died before the age of five". This is how



Meeting LM International's donors is both important and fun.

the blogger, podcaster and author Underbara Clara (Wonderful Clara) started the post in which she encouraged her followers to become monthly donors at LM International. One of our most successful collaborations ever. This is what one of Clara's followers wrote. "Thank you so very much Clara for helping people to help other people. I signed up straight away! You deserve a big hug because you're very good in so many ways and inspire everything from environmental thinking to feminism and practical day-to-day solutions and thoughts".

In October 2021, we arranged a free inspiration lecture on Södermalm in Stockholm in partnership with Stilkontot, Bukvy (handbags), Swedish Stockings (tights), IAMELENI (jewellery), Karolina Nolin (artist) and Blankens (shoes). Guests who signed up to become monthly donors received gifts or generous discounts from the various brands that participated, and the lecture was packed. Next year, we are planning similar events in other cities as well.

When food creator Frida Lund and rapper and cookbook author Jason "Timbuktu" Diakité started a podcast, LM International was invited to be a partner. As Jason put it, "It's completely mind-blowing how incredibly unfair life is, how privileged those of us who grew up in Sweden are, and how we've been able to live in peace for as long as we have. When I was in the Congo for the first time in 2008, I witnessed suffering on a scale that I never thought possible".



PHOTO: HÅKAN FLANK

**COLLABORATION WITH N365 ON DIGITAL RECRUITMENT OF MONTHLY DONORS**

During the year, we have had an ongoing collaboration with the digital agency N365 to recruit new monthly donors via social media advertising. The ads, which feature strong messages, have mainly touched on our

work to alleviate malnutrition and in support of Panzi Hospital. The campaign has contributed to a steady influx of new monthly donors throughout the year.



**LM INTERNATIONAL AND THE NEW GRAPHIC PROFILE**

When IAS was incorporated into LM International in 2019, the organisation acquired its own regional and country offices. This resulted in a need for a more appropriate international name, i.e. one that does not contain the Swedish letter "ä". As of October 2021, we have been using the name LM International in international contexts.

The name change to LM International meant that a new international logo was needed. We also took the opportunity to update LM International's existing Swedish logo to ensure a visual connection between the two graphic profiles. Above all, the update consists of a new font, an adjustment to the logo colours purple and orange, and a minor change to the symbol.



**LETTERS TO ATTRACT NEW DONORS**

During the year, we sent letters to potential donors, people who had not donated to us before, with the aim of increasing the number of people in the donor base. To retain the new donors, we use several different welcoming processes consisting of a number of physical mailings, which has been shown to increase loyalty significantly.



PHOTO: MARTINA HOLMBERG

### **KNITTED HATS – APPEAL IN SVENSKA JOURNALEN**

We made an appeal for knitted baby hats in Svenska Journalen, but had no idea how popular it would be. LM International was inundated with thousands of lovely, home-knitted hats for newborns.

Around 54 boxes containing almost 17,000 hats, plus a number of well-made cardigans, trousers, socks and

gloves, were collected by Human Bridge to eventually reach newborn babies in DR Congo, who will get to feel a bit of warmth from all over Sweden. Because we received so many hats and other nice items, we are planning to share them with babies in other places that need warmth and care.

## MONTHLY NEWSLETTER

Our most important fundraising channel is our monthly newsletters "MånadsBladet", which is distributed 12 times a year to active donors, and "Fältrapporten", which is distributed in June and December to our direct debit donors as well as other donors who have accessed the website or other digital channels. In the monthly newsletters we describe one selected project every month to keep our donors updated on our work and on how their donations are benefitting recipients. A payment slip is included to enable extra donations.



## TELEMARKETING

Telemarketing is the most effective way to recruit donors that donate on a monthly basis by direct debit. It is also the most effective way of upgrading existing direct debit donors and reactivating donors that we have lost or are losing. For several years, we have been using a structured annual plan in which we call both new and existing donors.

# 25

**million kronor was donated to LM International in the form of bequests during 2021. We receive many memorial donations in connection with funerals and many of our donors also remember us in their wills.**



PHOTO: LM INTERNATIONAL

## MUSIKHJÄLPEN (MUSIC AID)

Musikhjälpen was started in Sweden in 2008. During the programme, three presenters are locked into a studio on a square in a Swedish city and broadcast live for 144 hours to raise money for a special cause. The theme of Musikhjälpen 2021 was "For a world without child labour".

LM International was represented by Secretary-General Josephine Sundqvist, who highlighted the collaboration with our partner organisation Hope for Children in Addis Ababa, Ethiopia. Among other activities, they work to free children from work in slave-like conditions. The organisation's founder Gizachew Ayka participated via a link from a school where the children receive an education that enables them to create a future. Musikhjälpen 2021 raised 54 million kronor.

## SVENSKA JOURNALEN

Svenska Journalen is issued four times a year. Some of the goals of the magazine are to increase the level of knowledge and to enable donors to participate in LM International's campaign work, but it also serves as donor care. The hope is that donors will think that the magazine adds value as it contains interesting reading material of various kinds.

Prior to Christmas, LM International's calendar is also included.





**MAMMARAPPORTEN (“MUM REPORT”)**

The welfare of mothers is a key issue for LM International, both globally and locally. People face a diversity of challenges in the different parts of the world that we operate, but what they all have in common is that if the health and well-being of mothers improves, it is usually an indicator of a positive general trend in the area. Here in Sweden, mothers also play a key role in our work and are one of the groups that are most committed to supporting us. For the past few years, LM International has conducted an annual survey on the situation for mothers in Sweden. The pandemic and the restrictions changed daily life for everyone. Many mothers responded that their daily lives had been good but that their anxiety, loneliness and stress had increased as well. One group that was particularly affected by these factors was single mothers.

But perhaps the most interesting aspect of Mammrapporten in 2021 is that the results show more equality in the household. More than half of the mothers with partners responded that they share the housework equally. These figures are in stark contrast to last year’s report where just as many mothers responded that they themselves took most of the responsibility at home. This could be an indication that one key to an equal household is that both partners spend an equal amount of time at home.

**NEW TOOL FOR DIGITAL FUNDRAISING**

At the end of the year, we began testing a new tool for digital fundraising called Adoveo. With Adoveo, it is easy for a donor to make a quick donation by Swish without having to fill in any information. The tool also includes features for sending gift cards by text message when you want to send a gift in someone else’s name, for example as a birthday present. We used Adoveo during this year’s Christmas campaign and noticed that it was especially effective for last-minute Christmas presents. In the coming year, we are planning to test other features and can see that the platform could well prove to be an effective tool for recruiting new donors.

**CONCERT EVENTS**

LM International has a long history of building lasting relationships, meaningful partnerships and mutual trust through our meetings and concert events. The name “LM International” is associated with sincere meetings and genuine experiences. During our events, new donors are generated, existing donors are cared for, and the foundation for future bequests is established. Indeed, at our events LM International’s message can be intimate, touch people deeply and become tangible for everyone. It is visible and it feels as if we exist!

Unfortunately, the pandemic made it impossible for us to gather during the winter and spring of 2021, so the joy was palpable when we were able to arrange a concert in August 2021. In autumn 2021, we performed 21 concerts and gathered several thousand enthusiastic concertgoers under LM International’s music-and-information roof. In 2022, we are also planning to arrange the major choral events Sång för Livet (“Songs for Life”), which we were not able to organise during the pandemic.



PHOTO: CAROLINE WESSLÉN

During the autumn, we arranged 21 concerts before the restrictions were reintroduced.

**VÄRLDENS BARN (“CHILDREN OF THE WORLD”)**

LM International took part in this year’s Världens barn fundraiser, where we highlighted our work at Panzi Hospital. Our Head of Innovation, Andreas Zetterlund, participated in the live TV gala and talked about Solvatten. Our Secretary-General Josephine Sundqvist took part in the follow-up programme and talked about Dr. Denis Mukvege’s work at Panzi Hospital in DR Congo. The fundraiser raised a total of 70 million kronor.





ILLUSTRATION: LOUISE WINBLAD

The theme of Vänliga Veckan 2021 was “Be friendly to someone who’s had a tough year”.

### VÄNLIGA VECKAN (“FRIENDLY WEEK”)

Vänliga Veckan has existed since 1946. It started when a traffic counter noticed how surly the road users looked in traffic and wrote a letter to a newspaper about it. Entrepreneur Harry Lindquist came up with the idea of a week when people could make a special effort to be friendly in traffic, at home and at work. He also founded LM International, which is why we were made for each other. Every Vänliga Vecka has a special theme. The theme in 2021 was “Be friendly to someone who’s had a tough year”. Vänliga Veckan takes place in February

and draws a great deal of newspaper, radio and social media attention. Anna Kaf, one of the LM International’s donors, wrote to us on the subject of a tough pandemic year. “2020 has caused great sorrow to many people, but I see it as a year that’s also given us a lot. Maybe not in terms of great experiences, but in the reminder that the people you love are more important than material possessions, that happiness is in the little things, and that we also have to protect the people we don’t know”.

# Annual Report 2021

## Management Report

The Board of Directors of Läkarmissionen – philanthropic foundation, Reg. No. 802005-9989, hereby submits its report for the period 01-01-2021 to 31-12-2021.

### GENERAL INFORMATION

#### Organisation

Läkarmissionen is a politically and religiously independent foundation headquartered in Stockholm. Our operational focus is on implementing development aid through our nine country offices in Africa or via local partners located in approximately 20 countries in Africa, Latin America, Eastern Europe and the Middle East.

Management of the foundation is conducted by a board of directors. The Board, the auditors and the Nomination Committee are appointed by an Advisory Board, which since the Annual Meeting in 2020 has consisted of 43 members.

#### Our vision:

##### *Dignified life – sustainable world*

By dignified life, we mean that every human being is unique and has an inviolable value, and that every human should have the power to influence key decisions in their own life.

By sustainable world, we mean a world that is socially, economically and environmentally sustainable, a world where we meet current needs without jeopardising living conditions for future generations. Priority must be given to meeting the fundamental needs of affected people.

#### Our mission:

*To save lives and empower people to change their life circumstances.*

We apply a holistic approach in which we not only save lives but also empower individuals to achieve their full potential. We endeavour to strengthen people and societies to ensure better resilience during crisis and disaster situations.

#### Purpose and goal

Läkarmissionen's main purpose according to its statutes is to engage in international aid, which is achieved via

international development projects. Its operations contribute to fulfilling the Global Goals No Poverty (SDG 1), Good Health and Well-being (SDG 3), Quality Education (SDG 4) and Clean Water and Sanitation (SDG 6). Läkarmissionen also conducts emergency humanitarian interventions and supports material aid projects.

Combating poverty and creating sustainable conditions enables vulnerable individuals to build a better future for themselves. Hence Läkarmissionen's purpose and goal is to empower individuals to transform their own life circumstances in an enduring way. With better health, clean water, training and education, and self-sufficiency, the situation for individuals, families and communities becomes more secure.

Close contact with the target groups and well-established footholds in local communities ensure optimum conditions for effective, resilient development aid. This being the case, the right prerequisites have existed for maintaining operations and implementing aid efforts despite the restrictions that the pandemic entailed.



#### No Poverty (SDG 1)

Läkarmissionen combats poverty by strengthening sustainable social and economic networks. The two key aspects of poverty prevention are livelihood creation and resilience.

The goal is social and economic inclusion for the most vulnerable.



#### Good Health and Well-being (SDG 3)

Läkarmissionen supports preventive care, for example child and maternal health care. Support is also provided to female victims of gender-related

violence such as FGM. In addition, Läkarmissionen is involved in building robust health systems and working to changing social norms and attitudes to ensure everyone's right to health.



**Quality Education (SDG 4)**  
 Läkarmissionen provides training in literacy with the aim of empowering rights-holders to claim their rights and make their voices heard. The work also includes special inclusive education for children and young people with functional disabilities.



**Clean Water and Sanitation (SDG 6)**  
 Läkarmissionen applies the integrated water resources management model (IWRM). The work includes well drilling and renovation of existing boreholes, sanitation solutions, and rudimentary health and hygiene training. Water aid is often integrated into major food security, resilience and peacebuilding efforts.

**Humanitarian aid**

Humanitarian aid focuses on saving lives in emergency situations. In the event of major natural disasters, there is often an expectation among Läkarmissionen’s donors to become involved, in which case special fundraising appeals are sent. In the event of minor disasters in regions where Läkarmissionen is already engaged in ongoing development aid, it is our responsibility to act. Minor disasters are unlikely to attract much media attention in Sweden and aid operations are conducted without a special donor appeal. Through its network, Läkarmissionen can access a large number of competent aid partners in many parts of the world. Läkarmissionen’s offices and staff in vulnerable areas also enable rapid responses in the event of humanitarian disasters. During the year, Läkarmissionen has provided funds for existing projects to assist with the acute problems that have arisen as a result of the pandemic and its associated restrictions.

**Material aid**

Läkarmissionen provides material aid in collaboration with Human Bridge Foundation, which, for example, ships hospital supplies to several African countries such as Ethiopia, Tanzania, Somalia and DR Congo. Human Bridge collects and reconditions hospital supplies as well as collecting textiles. The purpose of collecting the textiles is to enable the provision of clothing in different humanitarian contexts, and to sell them to finance aid shipments of material and equipment to hospitals and care facilities.

**Communication, advocacy and fundraising**

During 2021, Läkarmissionen contributed to increased knowledge and understanding of the situation around the world by distributing twelve issues of MånadsBladet

and Fältrapporten to active donors. The mailings contain information about Läkarmissionen’s projects and aid efforts, and highlight current needs. In addition, four issues of Svenska Journalen magazine were published with the aim of describing and disseminating in-depth information about Swedish aid and Läkarmissionen’s orientation and operations. The website and social media are also important channels for both information and fundraising. Through our collaborations with influencers, Läkarmissionen reaches new target groups and receives strong support in both disseminating information about our organisation and in fundraising.

Prior to Mother’s Day, Läkarmissionen focuses on mothers when we publish “Mammarapporten” (the Mum Report), which includes a survey of the thoughts and feelings of mothers regarding motherhood. On International Women’s Day, Läkarmissionen’s “varje flicka” (Every Girl) campaign highlights every girl’s right to her own body and the eradication of FGM/C. A recurring activity in February is Vänliga Veckan (Friendly Week). During 2021, the theme was “Be friendly to someone who’s had a tough year”, which highlighted the needs of people directly affected by covid-19 and indirectly by the restrictions. As in previous years, Friendly Week achieved a wide media impact.

In normal years, Läkarmissionen arranges an extensive programme of meetings and concert activities, during which donors meet and funds are raised for the organisation. Unfortunately, due to the pandemic this type of donor care and new donor recruitment could only be conducted on a very limited scale in 2021.

**Fundraising from the public**

An essential source of revenue for Läkarmissionen is donations from the public, primarily through monthly donations by direct debit or payments via our monthly mail-outs. The loyalty shown by our registered donors has been heart-warming and has ensured a stable level

**DISTRIBUTION OF AID**

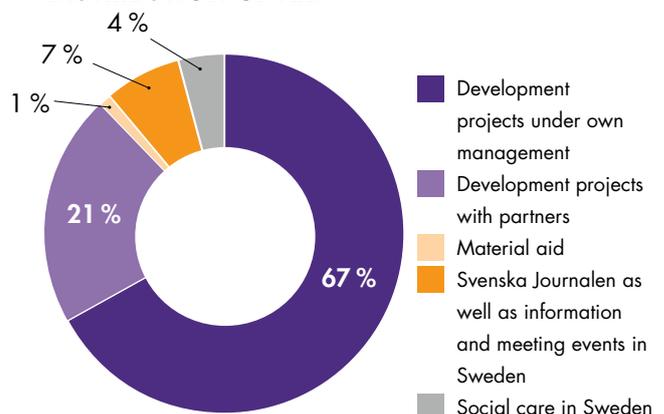




PHOTO: LÄKARMISSIONEN

**Läkarmissionen has access to a large network of competent aid partners, which enables rapid disaster relief during times of crisis.**

of monthly donations and a revenue increase to MSEK 63 (MSEK 59 in 2020). As in previous years, Läkarmissionen also received a large number of bequests. Revenue from bequests rose to MSEK 25 (MSEK 23 in 2020). Total revenue from the public has increased to MSEK 114 (MSEK 109 in 2020).

*Earmarked funds*

According to Läkarmissionen’s statutes, raised funds accrued by the foundation that have not been earmarked for special purposes must be used for international aid. If funds are to be used for other possible purposes than those in the statutes, the collection or donor’s clear intentions must exist for use in these areas. No special purpose is specified for the majority of the funds raised, and these can be used where they are most needed in aid operations. Bequests are rarely earmarked for special purposes. During 2021, only 10 percent of total bequests had been earmarked for specific projects or aid efforts (10 percent in 2020).

*Institutional grants for targeted aid*

As a rule, institutional grants are always earmarked for specific purposes and these amounted to MSEK 98 (MSEK 98 in 2020). Grant applications are submitted both centrally from the head office in Sweden as well as from regional offices and from respective country offices.

During 2021, MSEK 45 (MSEK 60 in 2020) of institutional funding was disbursed to projects via the head office in Sweden and MSEK 53 (MSEK 38 in 2020) directly to the regional and country offices. Grants for development projects normally have a disbursement period of several years. For humanitarian aid, grants

often apply for one year at a time. The vast majority of institutional grants concern development projects.

**Significant partnerships**

Significant partners comprise the 30 different organisations that conduct projects and aid efforts where all or part of the operation has received grants from Läkarmissionen for several years. In addition, we participate in several important collaborations with different organisations that strengthen Läkarmissionen both as a humanitarian aid provider and as a fundraising organisation.

*Swedish Mission Council*

The Swedish Mission Council is an ecumenical umbrella organisation for missionary and development aid organisations that, through an agreement with SIDA, can grant funds for international aid. Läkarmissionen’s collaboration with SMC is an important component in funding our projects.

*UNICEF/UNDP/UNHCR*

At several of our country offices, Läkarmissionen conducts different projects funded by local and regional UN offices, many of which focus primarily on women and children.

*SIDA and UNOPS*

In collaboration with SIDA, Läkarmissionen has for many years managed a project to develop cross-sector collaboration between development aid organisations, the business community, academia/research and public authorities in order to create the prerequisites for sustainable innovations and solutions during aid efforts. The aim is to better enable the fulfilment of existing needs in vulnerable locations in the event of international crisis and disaster, as well as in development aid.

**ECHO**

Läkarmissionen applies for support from the EU body ECHO for projects related to humanitarian disasters in the countries in which we operate. During 2020, ECHO conducted an audit of Läkarmissionen’s operations, after which a new seven-year partnership agreement was signed between ECHO and Läkarmissionen.

**Neverthirst**

The global water foundation neverthirst, based in the USA, contributes financially to Läkarmissionen’s water projects in Niger, Chad and Ethiopia. As a result of this collaboration, Läkarmissionen is able to reach more vulnerable people in arid and risk-prone areas.

**LM-IAS Alliance**

In Denmark, Germany and the USA, there are three independent IAS organisations with which Läkarmissionen collaborates in the implementation of projects at our country offices. Project funds are raised via contacts and grants from institutional donors in the respective countries.

**Radiohjälpen – Världens Barn and Musikhjälpen**

The partnership with Radiohjälpen (Radio Aid) is very important to Läkarmissionen. During the year, several major donations have been received from Radiohjälpen, partly in conjunction with Läkarmissionen’s involvement in the Världens Barn campaign (Children of the World), and partly due to a deeper collaboration concerning humanitarian aid.

**Human Bridge**

Läkarmissionen is one of the founders of Human Bridge and sits on the Human Bridge Board. Its operations are a combination of aid effort, environmental support and social initiative. In 2021, Human Bridge carried out 72 aid shipments, in many cases to mutual partners.

**MAF**

The partnership between Läkarmissionen and Mission Aviation Fellowship Sweden enables the efficient provision of medical care and medicine by airlift. This mainly concerns aid destined for locations in DR Congo that are difficult to reach due to the security situation and non-existent or destroyed infrastructure.

**EU-CORD**

Läkarmissionen is an active participant in the European network EU-CORD. As a result, Läkarmissionen has access to aid partners for rapid responses to humanitarian disasters around the world. EU-CORD also works with advocacy issues and participates extensively to support inclusive human rights work.

**VOICE**

Läkarmissionen participates actively in VOICE, which is a network of European humanitarian civil society organisations. Läkarmissionen has accepted a leading role in the VOICE collaboration group for Triple Nexus, where Läkarmissionen’s Humanitarian Director is convener.

**CHS – Core Humanitarian Standard Alliance**

Läkarmissionen is an active member of CHS, whose joint purpose is to increase compliance with the basic humanitarian principles through increased capacity development, collaboration and advocacy.

**Swedish Fundraising Control – 90 accounts**

Development aid is largely funded by donations from private individuals in Sweden. An important channel for this is Läkarmissionen’s 90 accounts (registered donor accounts), which ensure donor security. The prerequisite for a 90 account is that organisations are followed up and that the safe management of raised funds is guaranteed.

**GIVA Sverige**

Membership of GIVA is important for several reasons. The GIVA quality code is a tool that ensures a high level of credibility for the industry as a whole. GIVA Sweden also enables Läkarmissionen to collaborate on and advocate different issues. A common voice is essential in order to achieve greater impact.

**Concord**

CONCORD Sweden and CONCORD Europe work with policy and advocacy issues with the aim of reminding the EU and its member states of their responsibility for fulfilling their pledges regarding the quantity and quality of EU aid. Läkarmissionen participates actively in issues concerning the right to health, climate resilience and Triple Nexus.

**DISTRIBUTION OF DONATIONS AND REVENUES**

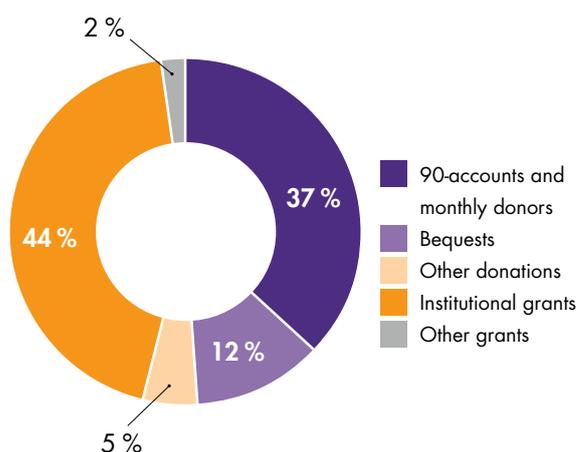




PHOTO: HANS-JÖRGEN RAMSTEDT

The majority of the participants in Läkarmissionen's literacy courses are women of various ages who weren't able to attend school as children.

## SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

### Impact of the pandemic on operations

Some negative impacts of the pandemic on revenue have been evident, above all as a result of cancelled outreach activities. Implementation of development aid initiatives and development projects has been achieved with the help of various adjustments. Additional funding or reallocation of funds has been granted to prevent virus transmission or to mitigate the effects of pandemic restrictions.

A majority of the staff have been working from home, which has affected change implementation efforts as well as other processes. In an effort to adapt and develop new working methods, Läkarmissionen has built a digital studio that has provided increased opportunities for communication, above all during the restrictions that have been in place due to the pandemic.

The decline and reduced economic strength in already poor countries has been noticeable in many places. Reports of food shortages and the threat of starvation have increased. Already vulnerable groups have been hard hit.

### Significant operational changes

At the start of the year, the recruitment of a new Secretary-General was completed. At the board meeting on 29 January, it was decided to appoint Josephine Sundqvist to the position. Her most recent employment was at SIDA and she has extensive and well-documented knowledge of development aid work as well as experience of working at different levels both globally and in the field. Josephine Sundqvist took up her duties as Secretary-General in May. During the interim period prior to her appointment, two consultants were employed to lead the organisation in collaboration with the Chairman.

As a result of serious unrest in Sudan and Ethiopia during the year, some of Läkarmissionen's international staff had to be evacuated. Consequently, a decision was made to transfer the regional office from Addis Ababa, Ethiopia to Nairobi, Kenya. This later led to a co-ordination decision to transfer the regional office in Kampala, Uganda to Nairobi as well. Locating the two regional offices together creates good synergies and reduces costs. The new joint office in Nairobi will start up in 2022.

During 2021, a great deal of effort has been invested in developing Läkarmissionen's financial management and associated systems and processes. Further resources have been allocated in an effort to strengthen

internal control and financial planning. Adjustments to the organisation and clear areas of responsibility have been important elements of this change work.

For several years, people have been employed at Läkarmissionen through social placements who subsequently worked at one of the second-hand shops with which we collaborate. A joint association has been formed for the shops in Vällingby, Västerås and Bro. Employment for people who have been employed in the shops is gradually being transferred from Läkarmissionen to the non-profit association LM Second Hand. As a result, Läkarmissionen no longer invoices the shops for its services, and wage subsidies go directly to the association. In autumn 2021, Läkarmissionen was granted funds for a trainee programme. The recruitment process for five candidates began at year-end and a co-ordinator for the one-year programme was also employed. The trainees will be placed at Läkarmissionen's regional and country offices in Uganda, Tanzania and Somalia.

### Learning and continuous improvement

Läkarmissionen's quality system of governing documents, procedures, policies and job descriptions is continuously updated. During 2021, a major review and co-ordination of the documentation was initiated. There are systems for non-conformance reporting and for reporting cases of suspected irregularity.

There is considerable development potential in disseminating good ideas and methods amongst our aid partners and country offices. Due to the limitations imposed by the pandemic, the planned training seminars in the field could not take place as normal. Building our own studio at head office has enabled many of them to be conducted as video meetings instead. Naturally, video meetings cannot completely replace the interactions of in-person meetings, but they are an important cost-effective complement for the future with considerable environmental benefits.

### Goal fulfilment

Since its inception in 1958, Läkarmissionen has contributed to a better life for millions of vulnerable individuals. Läkarmissionen's programmes are largely aimed at women because participation and gender equality are important ingredients in advancing local communities towards more democracy. Since the 1990s, more than three million people in Latin America, the majority of them women, have participated in the Läkarmissionen educational programme Alfalit. Vulnerable areas are identified for the educational efforts.

During 2021, 67,531 people participated in educational initiatives in Latin America, distributed across eight

different countries. The literacy courses not only change individual lives, they also have other knock-on effects. The social auditing model in Guatemala, during which participants learn how to demand accountability from the authorities, is an example of citizen influence.

WASH, water and sanitation, which has enabled 230,000 people to gain access to clean water in 2021, is one of Läkarmissionen's largest aid efforts. Almost 77,000 people have benefited from significantly better hygiene through access to their own latrines and hand-washing equipment. A particular highlight has been the accessible latrines for people with functional disabilities, which make a huge difference for these individuals.

In several Africa countries, Läkarmissionen supports education in sexual and reproductive health. At Panzi Hospital in DR Congo, aid from Läkarmissionen was used to help 3,053 women give birth safely and another 2,000 to receive maternity care. However, the education in maternal health care reaches far more people than just the mothers in hospital, as their knowledge is also disseminated to their home villages.

The primary aim of nutritional aid to the malnourished is to save lives but it also restores that vital spark to children and parents. The educational initiatives that we implement to create long-term safe access to food are an important factor in avoiding malnutrition.

The practical educational programmes enabled, for example, 8,500 participants in Niger and 6,000 in Uganda to gain invaluable knowledge and awareness of how food security can be ensured.

## FINANCIAL RESULTS AND POSITION

### Revenue

Total operating revenue during 2021 has amounted to MSEK 212 (MSEK 209 in 2020). Donations from the public in the form of raised funds and bequests have amounted to MSEK 114 (MSEK 109 in 2020) and account for 54 percent of total operating revenue.

### Profit/loss

Läkarmissionen has reported a surplus after depreciation of MSEK 4 for 2021, which is MSEK 3 more than last year. Direct project costs in 2021 accounted for 83 percent of operating revenue (86 percent in 2020) and amounted to MSEK 177 (MSEK 180 in 2020). Fund-raising and administrative costs amounted to MSEK 31 (MSEK 29 in 2020) and accounted for 15 percent of operating revenue (14 percent in 2020).

### Financial position

Equity amounted to MSEK 72 at the start of the year and finished at MSEK 74 at year-end. Cash and cash equivalents amounted to MSEK 51 at year-end (MSEK 31 in 2020).

REVENUES, ANNUAL COMPARISON	2021	2020	2019	2018	2017
<i>Amounts in TSEK</i>					
Fundraising 90-accounts	79 406	79 523	74 895	75 411	86 987
Bequests	24 800	22 562	29 203	23 455	21 634
Website	5 173	4 752	5 244	4 960	4 032
Second-hand	1 570	874	3 285	2 564	2 558
Institutional grants	93 942	92 987	99 291	19 637	6 136
Other	6 988	8 754	21 481	7 880	9 278
Total revenues	211 879	209 452	233 399	133 907	130 625

ANNUAL COMPARISON	2021	2020	2019	2018	2017
<i>Amounts in TSEK</i>					
Total revenues	211 879	209 452	233 399	133 907	130 625
Raised funds	193 754	184 083	187 619	108 600	122 553
Profit/loss	3 872	963	1 652	-12 738	-10 363
Result from financial investments	-2 512	-629	418	2 427	1 668
Direct project costs (%)	83%	86%	86%	89%	85%
Fundraising costs (%)	9%	9%	9%	15%	16%
Administrative costs (%)	6%	5%	4%	6%	7%
Equity	73 745	72 361	73 979	71 945	82 257

## USE OF FINANCIAL INSTRUMENTS

Management of Läkarmissionen's financial investments is governed by an investment policy that includes guiding principles for financial risk as well as rules for ethical placement. Its purpose is to optimise returns within a framework of low and controlled risk based on the established rules. The investment policy is available in its entirety on Läkarmissionen's website. A total of MSEK 20 is invested in securities and special loans. An investment impairment of MSEK 3.5 has been made on the total value. At year-end, a transfer of securities took place, which meant that the reinvested funds were liquid at the turn of the year.

## SUSTAINABILITY INFORMATION

The sustainability aspect must be included in all of Läkarmissionen's work as well as in our governing documents. Läkarmissionen exercises prudence in regard to travel, purchasing and consumption. Interventions in the field are regulated by means of a code of conduct that also includes sustainability and environmental requirements. Through its commitment to the second-hand operation and collaboration with Human Bridge, Läkarmissionen contributes to reuse and recycling for more effective resource usage and increased sustainability.

Läkarmissionen operates in countries where corruption and financial fraud are recurring issues. A determined and principled approach is required both to detect and to prevent these issues. Läkarmissionen works proactively to combat corruption and financial fraud at every stage. To enable this, there is an effective whistleblower policy as well as procedures for actions and documentation in cases of suspected corruption.

### Occupational health and safety

Proactive contact activities combined with proactive follow-up have ensured that a good working environment has been achieved despite the need for home working and the lack of opportunities to meet. The new organisational plan with its distinct areas of responsibility and individual job descriptions will create good structure and clarity. Implementation has been hampered and somewhat delayed by the pandemic and home working, but is gradually being established. Great emphasis has been placed on increasing internal communications and establishing overall plans and orientation.

Läkarmissionen applies a collective agreement that is jointly regulated by the Unionen trade union and Fremia, the Co-operative Employers' Association. In the annual performance reviews, skills enhancement



PHOTO: TORLEIF SVENSSON

Several of Läkarmissionen's WASH initiatives also include tree planting.

is an important issue. At the head office in Sweden, full-time employment is considered the norm and part-time employment is offered as an option. Conditions of employment in field operations mainly comply with local regulations. Preparedness has been increased in order to meet the increased risks and needs of our own staff in risk areas.

### Gender equality and diversity issues

When aid efforts are planned, an equality analysis is conducted to clarify the division of work, roles, responsibilities, access to and supervision of resources and positions in society. It is especially important that aid takes into account the situation for both women and men and that it is targeted at both groups, above all to increase male participation in and responsibility for family and society. A conscious effort to achieve diversity within the organisation enhances the organisation's credibility in the eyes of donors as well as our aid recipients. The inclusion of employees with diverse experience and backgrounds ensures broader perspectives and knowledge, which enables the understanding of different needs and situations. In addition to the Secretary-General, the management team comprises four women and three men, and the Board of Directors five women and seven men.

### Duties within the organisation

Läkarmissionen's organisational plan involves a decentralised operational approach through regional offices that facilitates follow up and supports projects and field operations. Countries with more extensive operations have their own country offices that report to the regional offices. The international programme department at head office is responsible for quality assurance, programme and method development, skills enhancement, and establishing policy. The responsibility of the fund-



PHOTO: LÄKARMISSIONEN

**Documenting aid efforts is important if the donors are to be updated.**

raising department is to communicate with and engage private individuals, and to establish partnerships with companies in order to raise funds. Great emphasis has been placed on strengthening internal communications in a more decentralised organization. Finance and administration, IT and HR are combined in a single department. The work is directed by the Secretary-General, who co-ordinates operations via the management team of departmental and regional heads.

**Employees in Sweden and other countries**

In 2021, Läkarmissionen employed a total of 284 people (271 in 2020) in 10 countries outside Sweden. Most of the employees in other countries are locals on corresponding project or fixed-term employment and contracts with the country offices. A few employees that serve abroad are employed by Läkarmissionen in Sweden. In Sweden, the average number of permanent employees has been 32 (32 in 2020) at the head office in Vällingby. Läkarmissionen also employs people to serve in the second-hand shops, a total of 25 in 2020. During 2021, 6 of these positions were transferred to the association that runs the second-hand shops.

**REGIONAL OFFICES AND BRANCHES OVERSEAS**

Läkarmissionen has branches at country offices in Sudan, South Sudan, Niger, Chad and Ethiopia co-ordinated by the Regional Office HAS (Horn of Africa and Sahel), which was established in Addis

Ababa but which is now relocating to Nairobi, Kenya. Läkarmissionen’s Regional Office ECSA (East, Central, Southern Africa) in Kampala will also relocate to Nairobi. The ECSA’s Regional Office has branches and country offices in Tanzania, Uganda, and Somalia. The work in Latin America is managed by a regional office in Miami, USA. Läkarmissionen’s operations in the Middle East are managed from the regional office in Dubai. Operations in Eastern Europe are managed from the head office.

**FUTURE DEVELOPMENT**

The organisational plan includes four regional offices with responsibility for managing development projects and a range of aid efforts. The scope of the regional offices’ responsibility includes both collaborative projects and aid efforts conducted by our own country offices.

Due to unrest in Ethiopia, some employees were evacuated and the regional office’s operations in Addis Ababa were reduced. The ongoing situation accelerated the investigation into the future model and location of the regional offices in Africa. A decision was made to jointly relocate the two African regional offices to Kenya. The relocation of the regional office from Kampala, Uganda and a new start in Nairobi for the operation in conjunction with the regional office from Addis Ababa will take place in 2022. The co-ordination will enable cost savings and good synergies as well as the opportunity to jointly build more expertise and capacity.

The work to co-ordinate and create uniform policies, procedures, instructions and rules for the organisation has continued. The process has been more protracted than expected due to the pandemic. For this reason, the review will continue and is scheduled for completion in 2022.

Läkarmissionen is committed to maintaining the current distribution between donations from the public and institutional grants. Many institutional donors expect applicant organisations to finance part of the project themselves, usually around 10 percent of the project budget. Stable internal fundraising enables funds to be deployed in our own aid efforts and enables the scope and impact of projects to be scaled up through the addition of institutional funding.

## MANAGEMENT

The Board of Directors is normally a foundation's highest level. Läkarmissionen's statutes stipulate that certain tasks and decisions must be delegated to an Advisory Board with the aim of increasing transparency and ensuring a stable foothold for the Foundation. The main task of the Advisory Board is to elect the Board of Directors, the auditor and the Nomination Committee, and elect or re-elect members of the Advisory Board at Läkarmissionen's annual meeting. The Annual Meeting in 2021 was held online on 20 May due to the pandemic.

The members of the Advisory Board ensure that Läkarmissionen has good connections and a solid foundation around Sweden, and they act as ambassadors in their networks. Since the Annual Meeting in 2021, the Advisory Board has comprised 43 members, who are appointed for three years at a time with the option of re-election. The Nomination Committee consists of Hans Hallström, Stefan Kinert, Tore Samuelsson and Anne Wolf Winberg.

Members of the Läkarmissionen Board are normally appointed for a period of three years. Bo Guldstrand is the remunerated Chairman of the Board. Staffan Hellgren is Vice Chairman. At the Annual Meeting in 2021, Erik Kennet Pålsson announced that he would not be available for re-election. As proposed by the Nomination Committee, Lydia Birkeland and Christer Åkesson were elected as new members of the Board. The other Board members are Margareta Arvidsson, Christian Holmgren, Nils Arne Kastberg, Agneta Lillqvist Bennstam, Anna Ljung, Johan Sigge, Madeleine Sundell and Gunnar Swahn.

During 2021, the members of the Board have met on

nine occasions for board meetings. The Board has two working committees that act as expert support for Läkarmissionen's operational management, and which prepare and follow up Board decisions. The working committees comprise the Secretary-General together with executives in the organisation, as well as the Chairman and two Board members. In the International Steering Committee these were Agneta Lillqvist Bennstam and Gunnar Swahn, while the national working committee included Christian Holmgren and Johan Sigge.

The Secretary-General, Chairman and Board of Directors apply rules of procedure that clearly define the division of responsibilities and work. Rules of procedure with clear mandates also exist for the two working committees. In addition, the role of Advisory Board members and the Nomination Committee is described in special rules of procedure. At the Annual Meeting in 2021, Pernilla Zetterström Varverud from Grant Thornton was elected auditor for a further year, with Susanna Johansson as deputy auditor.

The foundation is registered at the Stockholm County Administrative Board in Stockholm under foundation number 1000132.

## SIGNIFICANT EVENTS AFTER THE END OF THE FINANCIAL YEAR

The attack by Russia on Ukraine in February 2022 and the ensuing war has meant that Läkarmissionen's work and aid efforts both in Ukraine and on behalf of refugees have been intensive. Huge commitment and support for aid efforts has been shown by the donors. Läkarmissionen has prioritised funds for humanitarian relief efforts, including aid shipments to several locations inside Ukraine, and allocated extra funds to our partners in the country. In addition, major efforts have been made as regards providing aid to refugees through our well-established partners in Romania and Moldova.

**Website:** [Läkarmissionen.se](https://lakarmissionen.se)

**Online shop:** [lakarmissionen.se/gavoshop](https://lakarmissionen.se/gavoshop)

**Swish:** 90 00 217

**90 accounts:** PG 90 00 21-7, PG 90 17 18-7, BG: 900-0217, BG: 901-7187

**Twitter:** [twitter.com/lakarmissionen](https://twitter.com/lakarmissionen)

**Facebook:** [facebook.com/lakarmissionen](https://facebook.com/lakarmissionen)

**Instagram:** [instagram.com/lakarmissionen/](https://instagram.com/lakarmissionen/)

**LinkedIn:** [linkedin.com/company/lakarmissionen](https://linkedin.com/company/lakarmissionen)

## INCOME STATEMENT

<i>Amounts in TSEK</i>	<b>Note</b>	<b>2021</b>	<b>2020</b>
<b>Operating revenue</b>			
Donations	3	113 758	108 980
Grants	3	97 750	98 032
Net turnover		147	423
Other revenues		224	2 017
Total operating revenue	4	211 879	209 452
<b>Operating costs</b>			
	5,6		
Direct project costs	7	-177 075	-179 595
Fundraising costs		-18 594	-18 177
Administration costs		-12 338	-10 717
Total operating costs		-208 007	-208 489
<b>Operating profit/loss</b>		<b>3 872</b>	<b>963</b>
<b>Profit/loss from financial investments</b>			
Profit/loss from other securities and receivables held as fixed assets	8	-2 252	-183
Interest payable and similar profit/loss items		-260	-446
Total profit/loss from financial investments		-2 512	-629
<b>Profit/loss after financial items</b>		<b>1 360</b>	<b>334</b>
<b>Profit/loss for the year</b>		<b>1 360</b>	<b>334</b>

**BALANCE SHEET***Amounts in TSEK*

<b>ASSETS</b>	<b>Note</b>	<b>31.12.2021</b>	<b>31.12.2020</b>
<b>Fixed assets</b>			
<b>Intangible assets</b>			
Capitalised expenditure for software	9	1 749	2 187
Goodwill	10	-	2 270
		1 749	4 457
<b>Tangible assets</b>			
Expenditure on leased property	11	434	869
Equipment	12	7 098	8 473
		7 532	9 342
<b>Financial fixed assets</b>			
Long-term investments	13	7 859	15 437
Long-term receivables	14	-	5 000
		7 859	20 437
<b>Total fixed assets</b>		<b>17 140</b>	<b>34 236</b>
<b>Current assets</b>			
<b>Current receivables</b>			
Other receivables	15	33 400	39 823
Prepaid expenses and accrued income	16	1 275	4 266
		34 675	44 089
<b>Current investments</b>	17	712	139
<b>Cash and bank</b>		51 054	30 515
<b>Total current assets</b>		<b>86 441</b>	<b>74 743</b>
<b>Total assets</b>		<b>103 581</b>	<b>108 979</b>

## EQUITY AND LIABILITIES

Amounts in TSEK

	Note	31.12.2021	31.12.2020
<b>Equity</b>			
Donation capital		3 132	3 076
Earmarked project funds		34 817	28 892
Profit/loss brought forward		34 436	40 059
Profit/loss for the year		1 360	334
		73 745	72 361
<b>Long-term liabilities</b>			
Liabilities to credit institutions		1 185	2 765
<b>Current liabilities</b>			
Liabilities to credit institutions		1 580	2 261
Accounts payable		4 349	2 848
Liabilities for received, unutilised grants	18	5 870	10 835
Other liabilities		1 918	4 235
Accrued expenses and deferred income	16	14 934	13 674
		28 651	33 853
<b>Total equity and liabilities</b>		<b>103 581</b>	<b>108 979</b>

## CHANGES IN EQUITY

Amounts in TSEK

	Donation capital	Earmarked project funds	Profit/loss brought forward	Total equity
Opening balance	3 076	28 892	40 393	72 361
Received donation capital	56		-56	
Earmarked by the Board		33 031	-33 031	
Utilisation of earmarked funds		-26 260	26 260	
Reversal of unused funds		-1 510	1 510	
Provision fund for equipment		664		664
Profit/loss brought forward from local offices			-640	-640
Profit/loss for the year			1 360	1 360
<b>Closing balance</b>	<b>3 132</b>	<b>34 817</b>	<b>35 796</b>	<b>73 745</b>

## CASH FLOW STATEMENT

Amounts in TSEK

	Note	2021	2020
<b>OPERATING ACTIVITIES</b>			
Operating profit/loss		3 872	963
Adjustment for non-cash flow items			
Amortisation and impairment		6 616	6 566
Other items	19	522	-1 952
Interest received		1 248	850
Interest paid		-260	-446
<b>Cash flow from operating activities before changes in working capital</b>		<b>11 998</b>	<b>5 981</b>
Changes in working capital:			
Change in current receivables		14 415	-10 130
Change in current investments		-573	612
Change in current liabilities		-4 522	4 089
<b>Cash flow from operating activities</b>		<b>21 318</b>	<b>552</b>
<b>INVESTING ACTIVITIES</b>			
Acquisition of tangible fixed assets		-2 597	-71
Net change in financial fixed assets		4 079	2 461
<b>Cash flow from investing activities</b>		<b>1 482</b>	<b>2 390</b>
<b>FINANCING ACTIVITIES</b>			
Amortisation of debt		-2 261	-3 164
<b>Cash flow from financing activities</b>		<b>-2 261</b>	<b>-3 164</b>
<b>Cash flow for the year</b>		<b>20 539</b>	<b>-222</b>
<b>Cash and cash equivalents at start of year</b>		<b>30 515</b>	<b>30 737</b>
<b>Cash and cash equivalents at end of year</b>	20	<b>51 054</b>	<b>30 515</b>

## NOTES

### Note 1 Accounting and valuation principles

Accounting and valuation principles are compliant with the Annual Accounts Act, BFAR 2012:1 (K3), and the governing guidelines of the Swedish Fundraising Council for annual reports according to K3.

The income statements and balance sheets of overseas branch offices are recalculated under the current exchange rate method, ie. the income statement at the average exchange rate and the balance sheet at closing day rate.

The principles are unchanged compared with previous fiscal years.

#### Operating revenue

Revenue has been recognised at fair value of the consideration received. As a main rule, revenue in the form of donations or grants has been recognised when the related transaction has been legally executed.

The term "donation" refers primarily to funds raised from private individuals and companies. The term "grant" refers primarily to funds raised from external donors upon application.

Conditional donations are considered to be grants.

Grants received from Världens barn/Radiohjälpen have been disbursed to recipients abroad.

Net turnover consists primarily of ticket sales and choir fees from Läkarmissionen concerts.

Other revenues consist of invoiced costs related to the second-hand shops.

#### Direct project costs

Direct project costs are defined as costs that are directly incurred while fulfilling the organisation's purpose and/or its statutes. Direct project costs comprise funds from the public that have been allocated to projects.

They include costs for Svenska Journalen, information and advocacy in accordance with the purpose such as all costs for staff, travel, auditing, etc. that are directly related to the purpose. Joint costs allocated as direct project costs are also recognised as direct project costs.

#### Fundraising costs

These are defined as the necessary costs incurred while generating external revenue. They include all costs incurred during fundraising activities with the general public, companies and organisations, such as campaigns, printed materials, postage, salaries, social security contributions, etc. that are directly related to the purpose. Joint costs allocated as fundraising costs are also recognised as fundraising costs.

#### Administrative costs

Administrative costs are defined as costs incurred while administering the organisation. They include the cost of the Board, costs for salaries and social security contributions for the administrative staff, as well as joint costs allocated as administrative costs.

#### Tangible and intangible fixed assets

Tangible and intangible fixed assets have been valued at acquisition cost less depreciation/amortisation according to plan.

Depreciation takes place linearly across the asset's estimated useful life. The following depreciation periods apply:

Capitalised expenditure for software	10 years
Goodwill	3 years
Investment in leased property	10 years
Equipment	5-10 years

#### Financial fixed assets

Financial fixed assets have been valued at acquisition cost plus direct transaction expenses at acquisition date. Long-term investments have been recognised at acquisition value or fair value (market value), whichever is lower. If the value of the investment depreciates, a test is conducted on the value depreciation if this is considered permanent. If fair value has decreased, a value adjustment is made.

#### Other assets

Receivables have been recognised, after individual assessment, at the estimated amount to be received.

Receivables in foreign currencies have been reported at closing day rate.

Other assets have been reported at acquisition value unless otherwise stated below.

#### Provisions and liabilities

Unless otherwise stated below, liabilities have been recognised at acquisition value with customary provisions for accrued expenses.

#### Equity

Earmarked project funds refer to project funds that have been adopted by the Board and that will be disbursed within one year.

### Note 2 Accounting judgements and estimates

#### Donated assets

Assets, primarily real estate, shares and other securities, donated to the fundraising organisation have been reported in Raised Funds from the General Public in conjunction with asset disposal, and all unlisted securities and real estate for which the sale price can be accurately estimated have been reported in the financial statements.

Amounts in TSEK

**Note 3 Raised funds**

**Donations reported in the Income Statement**

	<b>2021</b>	<b>2020</b>
<i>Raised funds</i>		
General public monthly donors	62 868	58 730
General public other	22 175	23 953
Companies	2 345	2 861
Bequests	24 800	22 562
Donations from second-hand shops	1 570	874
<b>Total (a)</b>	<b>113 758</b>	<b>108 980</b>

**Grants reported as revenue**

<i>Raised funds</i>		
Danida/CISU	1 128	1 724
Hife für Mensch und Kirche	2 120	-
International Organization for Migration	1 979	-
Mid Sweden Aid	1 030	-
Neverthirst	9 402	2 101
Novo Nordisk Foundation	1 056	2 559
Radiohjälpen	5 989	2 498
Save the Children	12 407	-
Sudan Humanitarian Fund/UNDP/OCHA	5 537	-
UNDP/OCHA	1 268	9 422
UNHCR	9 150	8 872
UNICEF	11 623	7 654
World Relief	1 785	-
World Vision International/OCHA	3 272	-
ZOA/FCDO	-	23 005
Other organisations	12 250	17 268
<b>Total raised funds (b)</b>	<b>79 996</b>	<b>75 103</b>

*Public grants*

Government	3 808	5 045
SIDA/SMC	13 946	17 884
<b>Total public grants</b>	<b>17 754</b>	<b>22 929</b>
<b>Total (c)</b>	<b>97 750</b>	<b>98 032</b>

**Total raised funds comprise the following:**

Donations reported in the balance sheet (a)	113 758	108 980
Grants reported as revenue (b)	79 996	75 103
<b>Total raised funds</b>	<b>193 754</b>	<b>184 083</b>

**Note 4 Operating revenue received from each country**

<i>Country</i>		
Sweden	121 443	120 411
Ethiopia	7 006	4 900
Niger	11 450	7 794
Somalia	1 266	3 196
Sudan	47 880	50 992
South Sudan	10 794	11 991
Chad	9 773	6 131
Uganda	2 267	4 037
<b>Total project countries</b>	<b>211 879</b>	<b>209 452</b>

Amounts in TSEK

**Note 5 Average number of employees, personnel costs and remuneration to the Board**

Average number of employees	2021		2020	
	Total employees	of which men	Total employees	of which men
Sweden	51	30	54	32
Rest of the world	233	170	217	168
<b>Total</b>	<b>284</b>	<b>200</b>	<b>271</b>	<b>200</b>

**Gender distribution in the Board and executive management**

	2021	2020
<i>Percentage of women</i>		
Board of Directors	42%	36%
Other senior executives	63%	57%

**Salaries, other remuneration and social security contributions**

Board and Secretary-General	626	908
Other employees	47 791	46 745
<b>Total salaries and remuneration</b>	<b>48 417</b>	<b>47 653</b>
Social security contributions in Sweden	8 781	8 100
(of which pension costs)	(1 761)	(1 599)

**Salaries and other remuneration by country**

Sweden	21 545	22 263
Rest of the world	26 872	25 390
<b>Total salaries and remuneration</b>	<b>48 417</b>	<b>47 653</b>

No commission-based remuneration has occurred.

TSEK 77 (TSEK 244) of pensions costs regard the Secretary-General.

The notice period on the part of Läkarmissionen as well as the Secretary-General is six months.

Agreed remuneration regarding salary and pension is payable during the notice period.

**Note 6 Leasing**

Leasing primarily regards office space and office equipment. Leasing fees carried as expenses amount to 1 326 (1 584).

**Future leasing fees in TSEK are due as follows:**

Within 1 year	1 115	1 540
1-5 years	2 053	3 591

The lease for rented premises extends to 2026.

**Note 7 Direct project costs**

Development projects	156 174	157 690
Material aid	1 000	1 000
Information and advocacy in Sweden	7 734	5 578
Meetings	2 065	1 685
Svenska Journalen	2 160	2 524
Social care in Sweden	7 648	10 352
Miscellaneous	294	766
<b>Total</b>	<b>177 075</b>	<b>179 595</b>

Amounts in TSEK

	<b>2021</b>	<b>2020</b>
<b>Note 8 Profit/loss from securities and receivables held as fixed assets</b>		
Interest	1 248	850
Value adjustment	-3 500	-
Profit/loss from disposal of shares	-	-1 033
<b>Total</b>	<b>-2 252</b>	<b>-183</b>
<b>Note 9 Capitalised expenditure for software</b>		
Opening acquisition value	4 374	4 374
<b>Closing accumulated acquisition value</b>	<b>4 374</b>	<b>4 374</b>
Opening amortisation/depreciation	-2 188	-1 750
Amortisation/depreciation for the year	-437	-437
<b>Closing accumulated amortisation/depreciation</b>	<b>-2 625</b>	<b>-2 187</b>
<b>Closing residual value according to plan</b>	<b>1 749</b>	<b>2 187</b>
<b>Note 10 Goodwill</b>		
Opening acquisition value	6 809	6 809
<b>Closing accumulated acquisition value</b>	<b>6 809</b>	<b>6 809</b>
Opening amortisation/depreciation	-4 539	-2 270
Amortisation/depreciation for the year	-2 270	-2 269
<b>Closing accumulated amortisation/depreciation</b>	<b>-6 809</b>	<b>-4 539</b>
<b>Closing residual value according to plan</b>	<b>-</b>	<b>2 270</b>
<i>In conjunction with the merger with IAS Sweden, a goodwill item occurred, which is amortised over three years.</i>		
<b>Note 11 Expenditure on leased property</b>		
Opening acquisition value	4 344	4 344
<b>Closing accumulated acquisition value</b>	<b>4 344</b>	<b>4 344</b>
Opening amortisation/depreciation	-3 475	-3 041
Amortisation/depreciation for the year	-435	-434
<b>Closing accumulated amortisation/depreciation</b>	<b>-3 910</b>	<b>-3 475</b>
<b>Closing residual value according to plan</b>	<b>434</b>	<b>869</b>
<b>Note 12 Equipment</b>		
Opening acquisition value	17 123	17 504
Purchases	2 597	71
Disposals	-904	-452
<b>Closing accumulated acquisition value</b>	<b>18 816</b>	<b>17 123</b>
Opening amortisation/depreciation	-8 650	-5 677
Disposals	614	122
Amortisation/depreciation for the year	-3 682	-3 095
<b>Closing accumulated amortisation/depreciation</b>	<b>-11 718</b>	<b>-8 650</b>
<b>Closing residual value according to plan</b>	<b>7 098</b>	<b>8 473</b>

Amounts in TSEK

	2021	2020
<b>Note 13 Long-term investments</b>		
Opening acquisition value	15 437	18 931
To be added	1	1
Outgoing	-4 079	-3 495
<b>Closing accumulated acquisition value</b>	<b>11 359</b>	<b>15 437</b>
Impairments	- 3500	-
<b>Closing accumulated impairments</b>	<b>-3 500</b>	<b>-</b>
<b>Book value</b>	<b>7 859</b>	<b>15 437</b>
<b>Market value</b>	<b>12 084</b>	<b>14 665</b>
<b>Specification of long-term investments</b>		
Unit trusts	213	213
Structured products	7 646	15 224
<b>Total</b>	<b>7 859</b>	<b>15 437</b>
<p><i>Investments have been placed in accordance with the distribution and risk profile specified in the Foundation's investment policy and designated with a 3.3 (3.1) rating on a 7-point scale, in which 1 is the lowest risk level and 7 the highest. Valuation has been based on acquisition value. Securities that mature within one year have been individually assessed and, where necessary, their value has been written down. An impairment of MSEK 3.5 has been made on a holding. As of 31-12-2021 the market value of the holding has exceeded its book value. Recognised market value is based on public reports at balance sheet date. Our assessment is that this does not fully reflect the current value of the holding and justifies the impairment.</i></p>		
<b>Note 14 Long-term receivables</b>		
Opening acquisition value	5 000	5 000
Outgoing	-5 000	-
<b>Closing accumulated acquisition value</b>	<b>-</b>	<b>5 000</b>
<b>Book value</b>	<b>-</b>	<b>5 000</b>
<b>Note 15 Other receivables</b>		
<b>Other receivables</b>		
Taxes	314	203
Project grant receivable	23 535	27 549
Special loan	5 000	-
Other current receivables	4 551	12 071
<b>Total</b>	<b>33 400</b>	<b>39 823</b>
<b>Note 16 Accruals</b>		
<b>Prepaid expenses and accrued income</b>		
Prepaid expenses	1 040	1 263
Accrued income	235	3 003
<b>Total</b>	<b>1 275</b>	<b>4 266</b>
<b>Accrued expenses and prepaid income</b>		
Holiday provision	3 920	4 292
Accrued social security contributions	537	566
Prepaid income	9 411	7 710
Other items	1 066	1 106
<b>Total</b>	<b>14 934</b>	<b>13 674</b>

Amounts in TSEK

	2021	2020
<b>Note 17 Current investments</b>		
Opening acquisition value	139	751
To be added	712	69
Outgoing	-139	-681
<b>Closing accumulated acquisition value</b>	<b>712</b>	<b>139</b>
<b>Book value</b>	<b>712</b>	<b>139</b>
<b>Market value</b>	<b>712</b>	<b>188</b>

**Note 18 Liabilities for received, unutilised grants**

The item includes liabilities related to public grants of TSEK 546.

**Note 19 Other information for the cash flow statement**

Non cash-flow affecting items from the overseas branch offices are reported under Other Items.

**Note 20 Cash and cash equivalents**

The following subcomponents are included in cash and cash equivalents:

Bank deposits	51 054	30 515
<b>Total</b>	<b>51 054</b>	<b>30 515</b>

**Note 21 Pledged assets and contingent liabilities**

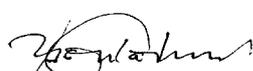
The Foundation has no pledged assets. In the opinion of the Board, the Foundation has no contingent liabilities.

**Note 22 Significant events after year-end**

The attack by Russia on Ukraine in February 2022 and the ensuing war has meant that Läkarmissionen's work and aid efforts both in Ukraine and on behalf of refugees have been intensive. Huge commitment and support for the aid efforts has been shown by the donors. Läkarmissionen has prioritised funds for humanitarian relief efforts, including aid shipments to several locations inside Ukraine, and allocated extra funds to our partners in the country. In addition, major efforts have been made as regards providing aid to refugees through our well-established partners in Romania and Moldova. Funds for these emergency interventions have so far not affected other fundraising and income, hence we intend to conduct our other development aid efforts as planned. However, the financial turmoil that has existed after new year may well impact financial leeway in the long run and possibly fundraising results as well.

The value reduction in shares and securities is not expected to have a decisive effect on Läkarmissionen, partly based on the fact that many of Läkarmissionen's investments at year-end were cash and cash equivalents for transfer, and partly due to the fact that a write-down of a holding has already been made in the financial statements.

Stockholm, in April 2022

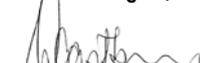
  
Bo Guldstrand, Chairman

  
Staffan Hellgren, Vice Chairman

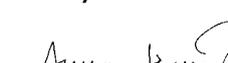
  
Margareta Arvidsson

  
Lydia Birkeland

  
Christian Holmgren

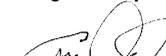
  
Nils Arne Kastberg

  
Agneta Lillqvist Bennstam

  
Anna Ljung

  
Johan Sigge

  
Madeleine Sundell

  
Gunnar Swahn

  
Christer Åkesson

My Auditor's Report was submitted in May 2022

  
Pernilla Zetterström Varverud  
Authorised Public Accountant  
Grant Thornton Sweden AB

# Auditor's Report 2021

To the Board of Directors of Läkarmissionen – philanthropic foundation  
Org. Reg. No. 802005-9989

## REPORT ON THE ANNUAL ACCOUNTS

### *Opinion*

I have conducted an audit of the Annual Accounts of Läkarmissionen – philanthropic foundation for 2021. The Foundation's Annual Accounts are included on pages 46-65 in this document. In my opinion, these Annual Accounts have been prepared in compliance with the Annual Accounts Act and provide in all material respects a true and fair view of the Foundation's financial position as of 31 December 2021, and of the Foundation's financial performance and cash flow for the year, in compliance with the Annual Accounts Act. The Management Report is consistent with the other parts of the Annual Report.

### *Basis for opinion*

I have conducted my audit in accordance with International Standards on Auditing and generally accepted auditing standards in Sweden. My responsibility under these standards is described in the section entitled "Auditor's responsibility". I am independent of the Foundation, in compliance with generally accepted auditing standards in Sweden, and have otherwise fulfilled my ethical responsibilities according to these requirements. I am of the opinion that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### *Information other than Annual Accounts*

This document also contains information other than the Annual Accounts, which is presented on pages 4-45. It is the Board of Directors that is responsible for information other than the Annual Accounts.

My opinion regarding the Annual Accounts does not include this information and I have not made a statement of assurance regarding this other information.

In conjunction with my audit of the Annual Accounts, it is my responsibility to read the information identified above and consider whether it is incompatible with the Annual Accounts to a significant degree. During this review, I also take into account the knowledge that I have otherwise obtained during the audit and assess whether the information otherwise appears to contain material misstatements.

If I, based on the work carried out in regard to this information, conclude that the other information contains material

misstatement, it is my duty to report it. I have nothing to report in this regard.

### *Responsibility of the Board*

It is the responsibility of the Board of Directors to prepare the Annual Accounts and ensure that they provide a true and fair view, in compliance with the Annual Accounts Act. The Board is also responsible for such internal control as it deems necessary to prepare Annual Accounts that are free of material misstatement, whether due to fraud or error.

When preparing these Annual Accounts, the Board of Directors is responsible for assessing the Foundation's capacity to continue as a going concern. It provides information, where appropriate, regarding such circumstances that may affect the Foundation's capacity to continue as a going concern and applies the going concern basis of accounting. However, the going concern basis of accounting does not apply if the Board intends to cease as a going concern and does not have a realistic alternative to this.

### *Auditor's responsibility*

My goals are to obtain reasonable assurance that these Annual Accounts as a whole are free of material misstatement, whether due to fraud or error, and to submit an auditor's report that includes my opinions. Reasonable assurance is a high level of assurance, but it is no guarantee that an audit conducted in accordance with ISA and generally accepted auditing standards in Sweden will always detect a material misstatement where such a material misstatement exists. Misstatements can arise from fraud or error and are considered material if, individually or collectively, they can reasonably be expected to influence the financial decisions that users may make based on these Annual Accounts.

As part of any audit conducted in accordance with ISA, I exercise professional judgment and maintain a sceptical attitude throughout the audit. In addition, I:

- identify and assess the risks of material misstatement in these Annual Accounts, whether due to fraud or error, design and perform audit procedures that take these risks into account, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinions. The risk of not detecting a material misstatement due to fraud is higher than it is for a material misstatement due to error, as fraud can involve collusion,

forgery, intentional omission, misinformation or a failure of internal control.

- develop an understanding of the part of the Foundation's internal control that is relevant to my audit in order to design audit procedures that are appropriate to the circumstances, but not for the purpose of expressing an opinion on the efficiency of the Foundation's internal control.
- evaluate the appropriateness of the accounting policies used and the reasonableness of the Board's accounting estimates and related disclosures.
- draw a conclusion as to the appropriateness of the Board application of the going concern basis of accounting in preparing these Annual Accounts. I also draw a conclusion, based on the audit evidence obtained, as to whether any material uncertainty exists concerning events or conditions that might cast significant doubt on the Foundation's ability to continue as a going concern. If I conclude that material uncertainty exists, it is my duty to draw attention in my auditor's report to the related disclosures in these Annual Accounts that indicate such material uncertainty. Or, if such disclosures are inadequate, it is my duty to modify my opinion on these Annual Accounts. My conclusions are based on the audit evidence obtained up to the date of my report. However, future events or conditions can cause a foundation to become unviable as a going concern.
- evaluate the overall presentation, organisation and content of these Annual Accounts, including the disclosures, and whether the Annual Accounts represent the underlying transactions and events in compliance with the Foundations Act.

It is my duty to inform the Board of Directors of, inter alia, the planned scope and orientation of the audit, as well as its timing. It is also my responsibility to inform the Board of significant findings during the audit, including any significant deficiencies in internal control that I have identified.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

### *Opinion*

In addition to my audit of these Annual Accounts, I have also conducted an audit of the Board of Directors' management of Läkarmissionen – philanthropic foundation for 2021. In my opinion, no members of the Board of Directors have acted in contravention of the Swedish Foundations Act, the Regulations on Foundations, or the Annual Accounts Act.

### Basis for opinion

I have conducted this audit in accordance with generally accepted auditing standards in Sweden. My responsibility

under these standards is described in the section entitled "Auditor's responsibility". I am independent of the Foundation in compliance with generally accepted auditing standards in Sweden and have otherwise fulfilled my ethical responsibilities under these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### Responsibility of the Board

It is the Board of Directors that is responsible for administration, in compliance with the Swedish Foundation Act and the Regulation for Foundations.

### Auditor's responsibility

My goal in regard to the audit of the Foundation administration and thereby my opinion is to obtain audit evidence that allows me with reasonable assurance to determine whether any members of the Board have in any material respect:

- undertaken any action or been guilty of any omission that may give rise to liability to the Foundation, or if there are grounds for dismissal, or
- have in any other way acted in contravention of the Swedish Foundations Act, the Regulations on Foundations, or the Annual Accounts Act.

Reasonable assurance is a high level of assurance, but no guarantee that an audit conducted in accordance with generally accepted auditing standards in Sweden will always detect actions or omissions that can give rise to liability for the Foundation. As part of any audit conducted in accordance with generally accepted auditing standards in Sweden, I exercise professional judgment and maintain a sceptical attitude throughout the audit. The audit of the Foundation's administration has primarily been based on the audit of the Annual Accounts. Any additional audit procedures that I have performed have been based on my professional judgment in regard to risk and materiality. This means that I have focused my audit on such actions, areas and relationships that are material for the Foundation and where deviations and transgressions would be particular significant for the Foundation's situation. I have reviewed and tested decisions made, support for those decisions, actions taken and other circumstances that are relevant to my opinion.

*Stockholm, in May 2022*



**Pernilla Zetterström**

Authorised Public Accountant

**MEMBERS OF THE LÄKARMISSIONEN BOARD 2021:**

**Bo Guldstrand, Danderyd.**

Board Chairman since 2015. Former company manager now with his own consulting firm. Board assignments include chairmanship of Human Bridge. Board member since 1995.



**Staffan Hellgren, Åkersberga.**

Vice Chairman. Vicar in the Church of Sweden, Österåker. Previously served as Director of Ersta Diakoni and Stockholm Stadsmission, and Port Chaplain in Egypt. Board member since 2009.



**Agneta Lillqvist Bennstam, Ludvika.**

Licensed M.D. Member of the Uniting Church's reference group for Africa, health care and medicine. Served as a company doctor, and as a missionary and doctor in DR Congo for 17 years. Board member since 2005.



**Anna Ljung, Visby.**

B.Th. and human rights graduate. Parish and hospital pastor in the Uniting Church in Sweden. Broad international experience, i.a. in the World Council of Churches. Part of the Swedish Mission Council and Christian Council of Sweden's working group on mission theology. Board member since 2020.



**Margareta Arvidsson, Vrigstad.**

Worked as a teacher and engaged in various board assignments. Served as a missionary in Bolivia for 36 years, including teaching and leadership development, and as the Swedish Vice Consul. Board Member since 2008.



**Johan Sigge, Lindesberg.**

Business developer at Kommuninvest with many years of experience in the financial sector and runs his own farm. Member of the council for Länsförsäkringar Bergslagen. Former Chairman of IAS, appointed to the Board of Läkarmissionen in 2019.



**Lydia Birkeland, Stockholm.**

Currently a corporate lawyer at SEB with broad experience from various law firms. Lydia is highly committed to Läkarmissionen's causes and has organised relief efforts in South Africa. Member of the Advisory Board since 2019. Board member since 2021.



**Madeleine Sundell, Stockholm.**

Human rights lawyer. Has worked at the UN ILO headquarters in Geneva, and in the field in southern Africa with a focus on i.a. HIV/AIDS, child labour and rights issues. Has had several board assignments, e.g. Vice Chairman of Ecpat. Board member since 2020.



**Christian Holmgren, Stockholm.**

Engineer, entrepreneur and consultant in business and project management. Has been active in aid and missionary work in Bangladesh, as administrative head of PMU, Director of the Swedish Pentecostal Alliance (PAIC) and Vice-President of Dagensgruppen. Board member since 2014.



**Gunnar Swahn, Sundbyberg.**

Lengthy involvement in church and humanitarian work, including PMU Interlife and the Filadelfia Church in Stockholm. Member of the international steering group at the PAIC. Board member since 2016.



**Nils Arne Kastberg, Hållnäs.**

Consultant and lecturer in humanitarian aid, international relations and human rights with 40 years of experience at the UN, including Head of Unicef in Sudan and Regional Head for Latin America. Board Member of Special Olympics. Board Member since 2007.



**Christer Åkesson, Uppsala.**

Worked with refugees in South Sudan for 3 years. 18 years at the Church of Sweden as a disaster desk officer, head of international programmes and director. Board member at the Lutheran World Federation. Board member since 2021.



*The Board has two working committees that deal with a number of international and national issues. In addition to the Chairman, the International Steering Committee (IA) comprises Gunnar Swahn and Agneta Lillqvist Bennstam, and the National Committee (NA) comprises Christian Holmgren and Johan Sigge.*



**Läkarmissionen – Philanthropic foundation**

Registration number: 802005-9989

Siktgatan 8, 162 88 Vällingby

Telephone: +46 (0)8-620 02 00, Fax: +46 (0)8-620 02 11

Plusgiro: 90 00 21-7 and 90 17 18-7, Swish 90 00 217

